

City of Adelaide
2021 – 22 Annual Report

DRAFT

Acknowledgement of Country

City of Adelaide tampendi, ngadlu Kurna yertangga banbabanbalyarnendi (inbarendi). Kurna meyunna yaiya mattanya Womma Tarndanyako. Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaiya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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Welcome to the City of Adelaide

2021 – 22 Annual Report

The City of Adelaide's aim is to create a vibrant city through the delivery of new projects, programs, and infrastructure. Its goal is to achieve Council's vision '**Adelaide: The most liveable city in the world.**'

City of Adelaide is pleased to present the 2021 – 22 Annual Report. This Annual Report highlights the delivery and performance against the 2020 – 24 Strategic Plan and provides stakeholders, customers, and community with a clear picture of the investment across the City of Adelaide throughout the year.

The City of Adelaide 2021 – 22 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2021 to 30 June 2022) as well as highlights over the second year of the 2020 – 24 Strategic Plan.

Council's progress against the Key Activities in the 2021 – 22 Business Plan and Budget and services delivered by the City of Adelaide are represented in this report demonstrating how City of Adelaide delivers for the community.

Attachment A provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Adelaide Economic Development Agency and Kadaltilla / Park Lands Authority. The City of Adelaide has an equity interest in the Brown Hill Keswick Creek Regional Subsidiary and its Annual Report and audited financial statements are also included.

An online version of the City of Adelaide 2021 – 22 Annual Report can be viewed and downloaded at **cityofadelaide.com.au**.

To request a printed copy, please contact:

Customer Service Centre (Monday to Friday 8.30 am to 5.00 pm)

25 Pirie Street Adelaide 5000

T 8203 7203

E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide **yoursay.cityofadelaide.com.au**.

Council Members

As at 30 June 2022

Sandy Verschoor

Lord Mayor

Anne Moran

Area Councillor

Franz Knoll

Area Councillor

Keiran Snape

Area Councillor

Arman Abrahamzadeh OAM

Deputy Lord Mayor (Commenced 1 December 2021)

Area Councillor

Phillip Martin

North Ward Councillor

Mary Couros

Deputy Lord Mayor (Concluded 30 November 2021)

North Ward Councillor

Simon Hou

Central Ward Councillor

Jessy Khera

Central Ward Councillor

***Vacant**

Central Ward Councillor

Dr Helen Donovan

South Ward Councillor

Alexander Hyde

South Ward Councillor

*City of Adelaide acknowledges the contributions of Greg Mackie OAM who resigned from Council on 14 June 2022.

CEO's Message

In this final year of the 2018 – 22 Council term, I am immensely proud of the breadth and depth of our achievements, delivering on Council's 2020 – 24 Strategic Plan priorities.

Despite state-wide lockdowns and mandated restrictions, we continued all the great services our community expects while delivering vital COVID recovery support for City businesses through our Reignite Adelaide program. The Adelaide Economic Development Agency's dining vouchers were a lifeline for hospitality businesses and our Business Saver Grants were appreciated by small businesses impacted by COVID restrictions. Overall Council has invested more than \$20 million in City recovery initiatives.

We achieved major milestones for city shaping projects with construction commencing in April on our landmark \$250 million development at Eighty-Eight O'Connell, delivered by Commercial and General, after 30 years of the site sitting vacant. This development will boost residential growth and bring economic benefits for the O'Connell Street precinct and North Adelaide.

In June, construction commenced on our \$400 million once-in-a-generation transformation of the Adelaide Central Market Arcade in partnership with ICD. 'Market Square' will create a world-class fresh food destination and bring hundreds of new residents and jobs into the CBD.

While Council froze the rate in the dollar for the ninth consecutive year along with many fees and charges, through astute financial management we turned a nine-year operating deficit into a surplus and achieved a \$20 million organisational efficiency target set by Council.

We delivered a total of \$45.2 million of capital works up from \$32.3 million the previous financial year and secured \$80 million in funding from the State Government to ensure the future of the Adelaide Aquatic Centre.

We supported our creative industries, among the hardest hit by the pandemic, by removing fees for events, investing in event infrastructure, commissioning public art, and sponsoring festivals throughout the City and North Adelaide.

Our place coordination approach to the Mainstreets Revitalisation Program, which included marketing, branding and activation initiatives and community consultation, has informed master plans for Hutt, O'Connell, Melbourne, and Hindley Streets, and we secured \$4 million from the State Government to deliver infrastructure improvements in Hutt Street and Melbourne Street.

We commenced work on our City Plan, the first in 30 years, to provide certainty to businesses and help attract investment to Adelaide and we adopted a Residential Growth Action Plan.

Adelaide was invited to become Australia's first National Park City and the second globally after London which was cause for celebration and we officially opened a \$13 million, 3.2 hectare wetland in Victoria Park / Pakapakanthi (Park 16). This was the largest earthmoving exercise and redevelopment in our Park Lands in the past 60 years and a collaborative project with the Brownhill and Keswick Creeks Stormwater Board.

A commitment to community safety, growth, and prosperity, paired with a purposeful focus on steadily improving Council's financial position, sees our organisation and our City emerging stronger from the pandemic.

Clare Mockler

Who we are and how we will deliver

The City of Adelaide motto 'Ut Prosint Omnibus Coniuncti', United for the Common Good, is at the heart of how our people feel about working for the city and embodies the way we approach our civic and corporate responsibilities.

We are a unique team of people who work together to create extraordinary experiences across our city. Our people are passionate ambassadors for Adelaide and contribute to the community through the delivery of valuable services and outcomes.

An environment where people thrive

Our people are our greatest asset. We are inclusive, welcoming, engaged, passionate, forward-thinking, dedicated, and authentically customer centric. We treat each other as well as we treat our customers, ensuring our internal customer experience meets the same quality as our external customer experience, because we know that is the best thing for our community. We foster a supportive and safe working environment and acknowledge the importance of wellbeing and balance in our personal and professional lives. Our focus is on achieving great outcomes while empowering our people and offering them flexibility in the way they achieve them.

Leadership helping us reach our potential

The size of our organisation, the diversity of experiences available and the broad variety of opportunities surprises people. We have a genuine commitment to developing our people in our dynamic and challenging environment. Leaders at all levels are supported to reach their full potential and create an environment where others can do the same. Those leaders and their teams are the custodians of our culture and are the key to successful outcomes. Collaboration and autonomy are expected and recognised, and with commitment and support, our people can and do progress through the organisation.

Learning and growing with our city and community

We are flexible and adaptable, agile to the challenges and opportunities of the future. We are transitioning from being the expert and the regulator, to a position of foresight and a curator of experiences. Our people strategy anticipates the skills we need to deliver brilliant experiences. Our culture of learning and adapting is self-evident and visible, as our people's development improves our performance and maximises everyone's potential. Our leaders are confident and support their teams to build resilience and broaden the capability of our people so they can better serve their customers and community.

City of Adelaide Community

Community Engagement

Community Engagement is an opportunity for a diverse range of voices to be heard through meaningful feedback based on experience and expertise. The City of Adelaide is committed to involving its residents, ratepayers, business owners and city users in shaping and future proofing the city. Considering the views of the community assists the City of Adelaide to better understand local issues and interests and to make sustainable decisions which are relevant to identified needs and aspirations. Community and stakeholder engagement fosters a sense of belonging and community ownership of project outcomes.

Over the past 12 months the City of Adelaide sought feedback and engaged with the community on 55 different projects, via the online platform Your Say Adelaide (YSA) or face-to-face.

Engagement projects 1 July 2021 to 30 June 2022:

- Legislated: 30
- Non-legislated: 25

Just under 3,000 people participated online on these diverse projects, which included:

- Resident and Business Surveys
- City User Profile Survey
- Park Lands: use for events, activations, sporting clubs and licensing; and Adelaide Park Lands Community Land Management Plan review.
- Development of a range of Strategies and Plans for the future of the city
- Progress of upgrade and master plan implementation projects
- Main Streets Revitalisation: Hindley, Hutt, Melbourne and O'Connell
- Draft Homelessness, Social & Affordable Housing Policy
- City of Adelaide Representation Review 2021

YSA Statistics 1 July 2021 to 30 June 2022:

Engagement activities	49
Engagement projects involving face-to-face engagement	17
Online participation	approx. 3,000 participants
Total site visits	60,200
New registrations	511
Aware visitors (visited a project page)	41,700
Engaged visitors (submitted feedback through online engagement tools)	almost 3,000
Informed visitors (took some action to learn more about a project by clicking through to information within the project page)	18,100
Total documents downloaded	24,000 downloads of 3,400 documents

Top three projects on YSA (based on number of contributions):

1. Resident Survey 2021: 1,423
2. Business Insights Survey: 242
3. Let's step it up: What's next for a low carbon Adelaide?: 223

Join over 12,000 people who are active in the online engagement community. No matter your interest in the city – we want to hear from you. Be informed and participate to help shape the City of Adelaide. Visit yoursay.cityofadelaide.com.au today to register.

Understanding the City

The below information reflects a portion of data and research collected about the city. The City of Adelaide Strategic Plan also includes Measures of Success as reported on further in this document. These provide additional insights on the impact of COVID-19 on other aspects of the city such as pedestrian movement and city vibrancy.

City Profile

<i>In 2018 - 19</i>	<i>In 2019 - 20</i>	<i>In 2020 - 21</i>	<i>In 2021 - 22</i>
		<i>COVID-19 impact</i>	
15,465 Businesses in the city ¹ – “local businesses”	15,414 Businesses in the city ¹ – “local businesses”	15,251 Businesses in the city ¹ – “local businesses”	11,519 Businesses in the city ¹ – “local businesses”
141,528 Local jobs ²	144,382 Local jobs ²	142,723 Local jobs ²	148,369 Local jobs ²
Night time economy establishments ³ - 842	Night time economy establishments ³ - 861	Night time economy establishments ³ - 920	No data available for 2021-2022
Total local spend ⁴ - \$307 million (year to June)	Total local spend ⁴ - \$219 million (year to June)	Total local spend ⁴ - \$321 million (year to June)	Total local spend ⁴ - \$342 million (year to June)
\$19 billion City of Adelaide Gross Regional Product (GRP) ² 18.21% of state’s GSP ²	\$19.45 billion City of Adelaide Gross Regional Product (GRP) ² 18.23% of state’s GSP ²	\$20.16 billion City of Adelaide Gross Regional Product (GRP) ² 18.21% of state’s GSP ²	\$20.87 billion City of Adelaide Gross Regional Product (GRP) ² 17.94% of state’s GSP ²
24,807 Estimated residents in the city ⁵	25,456 Estimated residents in the city ⁵	26,177 Estimated residents in the city ⁵	25,746 Estimated residents in the city ⁵
1,976,706 Domestic overnight visitors to the city ⁶ (Year to March 2019)	2,294,957 Domestic overnight visitors to the city ⁶ (year to March 2020)	800,513 Domestic overnight visitors to the city ⁶ (Year to March 2021)	1,280,892 Domestic overnight visitors to the city ⁶ (year to March 2022)

1. ABS Counts of Australian Businesses as presented on economy.id.com.au/Adelaide
2. NIEIR as presented on economy.id.com.au/Adelaide
3. [CCCLM. Measuring the Australian Night Time Economy 2020-21](#)
4. [Spendmapp by Geografia – City of Adelaide](#)
5. Australian Bureau of Statistics (ABS) ERP 2020
6. Tourism Research Australia unpublished data

The City of Adelaide continued to better understand the wants and needs of resident and business communities and city users through its core surveys. The annual Resident, Business and City User Profile Surveys were also supplemented by research commissioned as part of Reignite Adelaide.

City User Profile Survey

The City User Profile (CUP) Survey takes place annually and each year 2,000 people are approached on the streets and in the Park Lands of Adelaide and North Adelaide to complete a survey on why and how often they come to the city. In 2022 the survey was undertaken by McGregor Tan Research on behalf of the City of Adelaide.

This research highlights the changing roles of the city, as practices established or amplified during the height of the COVID-19 pandemic, such as working from home and dining out in the suburbs, have continued. Some of these changes are:

- Shopping overtook working as the main reason for being in the city
- Only 20% of city users come to the city for work, down from 27%
- Changes to dining out patterns are reflected in fewer city users coming into the city for an evening or night out, down from 30% to 21%, and fewer coming to the city for leisure or entertainment, falling from 49% to 39% of city users
- Car (as driver or passenger) and bus were the main means of travelling to the city. These modes are preferred for the convenience they offer

34% of city users come to the city daily or most days, down from 46% a decade ago. While the decrease has been most pronounced in the past two years, the trend to declining frequency of visitation was underway pre-pandemic. The fact that more people are now coming to the city a 'few times a week', confirms the changing patterns of city use.

About one fifth of people say that more events and activities in the city, preferably all year round, could entice them to visit the city more. Inhibitors to city use are being employed, not having spare time, and the weather.

Resident Survey

In 2021 more than 1,400 residents completed the online Resident Survey. In its third year, the survey covered topics from wellbeing to main streets, Park Lands, and actions taken at home to be 'greener'.

The survey is key to learning about city residents, what they do, what they like, and what they think. The City of Adelaide uses this information to shape services and programs for residents.

From the 2021 Resident Survey we learned that:

- Our residents are environmentally aware with most of them recycling, and residents aged 65 years and over far more likely than residents aged 18 to 30 years, to be doing other 'green things' at home too. Interest in installing solar panels, purchasing an electric vehicle and installing an energy monitoring device is high. Initiatives relating to environmental education and waste management are informed by this.
- COVID-19 appears to have impacted the wellbeing of residents in 2021. Respondents' self-assessed scores for satisfaction with life, feeling that the things they do are worthwhile, and happiness all decreased markedly. Wellbeing and resilience remain a focus for the City of Adelaide.

- The proportion of residents visiting the Park Lands daily or most days fell from its 2021 COVID-high of 36% to 23% with the casual, unstructured uses remaining the most popular.
- The mix of feedback on the four priority main streets confirmed the importance of the Main Streets Revitalisation Program. Feedback highlighted:
 - Hindley Street is liked for its range of eateries, but it needs to be cleaner and safer
 - Hutt Street is liked for its eateries, but it needs more shops and local services
 - Melbourne Street is liked for its eateries and shops, but parking is a problem
 - O'Connell Street is liked for its restaurants, but it needs other shops to support a healthy retail mix

Business Insights Survey

The 2021 Business Insights Survey was undertaken in late September. The survey is for people who own or operate a business in the City of Adelaide. We received 245 responses to the survey, mostly from small and micro businesses and those in the retail and hospitality industries.

The hybrid work model is evident for city-based businesses, with 24% supporting a hybrid work model and plan to continue doing so.

38% were worried for the future of their business and agreement that the city is a good place to do business fell from 71% to 64% of respondents.

Those who disagree that the city is a good place to do business tend to cite fewer people in the city, parking costs, and rental costs as their reasons. Businesses are wanting Council to advocate for business-friendly policy settings, to grow the overall economy, and to help businesses reduce their costs. More than that, they want Council to develop a program of events and activations to bring people back to the city.

Market Research – City Users, Employers, and City Workers

In January 2022 Council unanimously approved 24 initiatives to reinvigorate the city under the banner of Reignite Adelaide.

As part of Reignite Adelaide, the City of Adelaide commissioned a market research project, led by McGregor Tan, to gain an understanding of the drivers for city visitation, employer intentions regarding having staff in the city, and city-based worker preferences regarding coming to the city for work.

The research was undertaken in four parts: a desktop study of current trends, two quantitative studies of city users and workers, and qualitative interviews with large city-based employers.

City of Adelaide is considering this research as we move from a focus on recovery to one of building a stronger and better future. The insights gained from this will be used to shape the City of Adelaide's next Strategic Plan, City Plan, and other plans.

The desktop research summarised a range of reports. It identified opportunities and challenges for the further growth and development of the city. The key themes identified are:

- hybrid work is here to stay
- the shift of discretionary activity (such as dining out) to the suburbs
- repurposing space to recognise that office occupancy will not return to pre-pandemic levels must be considered

- a longer-term planning approach is needed
- the city needs to be more compelling for workers who are no longer obliged to be there as often as before

From the perspective of general city users:

- the cost and availability of parking is still seen as a key barrier to visiting the city
- people are coming to the city less often than pre-COVID for work, shopping, or dining
- COVID-related safety concerns are a reason for less frequent city visitation for many
- around two in five South Australians now engage more in higher frequency leisure activities (such as having coffee, breakfast, or brunch) in their local area rather than in the city

People who come to the city for work shared that:

- the employer is more important than the location of work
- most city workers have employers that allow working from home and more than 30% of city workers expect their flexible work arrangement to remain
- younger employees of global/national organisations are more open to the opportunities working from home can deliver
- the primary benefit of working from home is saving time
- the time spent commuting is the biggest barrier to returning to work in the city

Employers in the city shared that:

- most do not expect their workforce to be back in the city 100% of the time
- flexibility is a workforce expectation and an important factor in competitiveness in a tight labour market
- employers value in-person interaction for collaboration and team culture and they make these opportunities available to their staff
- employers support any city-based activations, such as networking, collaborative spaces, thinkers in residence, to encourage workers into the city

Investing in city recovery

The 2021 - 22 Business Plan and Budget was a driver for the city's growth and recovery from COVID-19. The budget expenditure of \$269.6 million focused on prioritising community and civic services, activities to support the city's cultural and economic development, projects that maintained and upgraded infrastructure within the city and Park Lands and the continuation of COVID-19 support. Targeted support continued to be provided to businesses, ratepayers, and communities, including the City Business Support program which already had committed over \$11 million worth of investment and support.

The budget was developed over several months, through a series of workshops and discussions with Council Members and the Audit Committee about the City of Adelaide's financial position. Council again determined to freeze the rate in the dollar for the eighth consecutive year and to increase Fees and Charges by CPI.

Asset and Infrastructure expenditure, including renewals, was prioritised on condition, risk, and readiness to deliver. Expenditure was also allocated to new assets and the upgrade of existing assets.

Council committed to ensuring future opportunities continue to be explored through further operational efficiencies, maximising revenue opportunities and growth of revenue streams. This commitment supported a balanced budget being presented for 2021 - 22 and the improvement of the operating position and financial sustainability of Council.

Future Proofing our city

The City of Adelaide's 2022 - 23 Business Plan and Budget continues to support recovery from the impacts of COVID-19, while positioning our city for future growth and opportunities. This year's plan and budget focusses on future proofing the city and delivering services which attract people to live, work, play, study, visit and undertake business in the city.

In 2022 - 23, stimulating the economy is a priority. Council-led projects that promote strong economies, such as the development of Eighty Eight O'Connell and the redevelopment of the Adelaide Central Market Arcade, are vital. The Adelaide City Deal is one of the biggest partnerships with a focus on innovation, digital connection, space technologies, and major cultural facilities, and has great significance for shaping the city's future and reputation.

A focus on the liveability of the city now, and into the future, has been a key driver for Council's environmental leadership, prioritising sustainable and environmentally focused infrastructure and practices.

The City of Adelaide is required by legislation to articulate its annual priorities and in 2022 - 23 these have been aligned to Key Actions from the 2020 – 24 Strategic Plan. They are:

- Deliver the next generation Adelaide Free Wi-Fi network to support and improve digital access and connectedness for the community
- Develop a policy position on micro mobility to enhance the City of Adelaide's advocacy on emerging modes of transport
- Deliver a new innovative Experience Adelaide visitor centre and city-wide digital visitor experience

- Review and streamline the Community Land Management Plans to support the unique values, use and management of the Park Lands
- Activate key precincts by working with businesses to reinvigorate main streets, encouraging people back to the city
- Grow and expand future event opportunities by developing event infrastructure
- Expand event opportunities and infrastructure and showcase the history of the Adelaide Town Hall through creating Civic educational opportunities.
- Increase street tree canopy across the city, by trialling new green infrastructure and delivering the Greening Sturt Street West project
- Prepare a Heritage Management Plan for the National Heritage listing of the Park Lands
- Implement an Insights Strategy that focuses on a holistic approach to the collection, analysis, reporting and application of what is known and what has been heard from the community
- Establish two new commercial opportunities which expand Council's revenue streams
- Implement Service Performance Measures to monitor efficiency and identify opportunities for improvement

The following capital and strategic projects form major commitments, partnerships and opportunities for Council to create a strong, thriving, dynamic and sustainable city.

- Eighty Eight O'Connell: A once-in-a-generation project that supports the revitalisation of North Adelaide
- Market Square: Market Square will infuse new energy into the entire market district and ensure the district remains as the centre of produce in Australia
- Rymill Park Lake upgrade: create a more sustainable lake with improved disability access, lighting, greening and tree planting
- Local Government Elections: Facilitating voting and candidate awareness, counts and onboarding of the new Council
- Event sponsorship: Expanded sponsorship to facilitate the growth and implementation of new events
- Main Streets Revitalisation Program: Infrastructure upgrades and activations on Hindley Street, Hutt Street and Melbourne Street with O'Connell Street in the pipeline
- Green City Streets and Infrastructure: Trial of new green infrastructure and delivery of the Sturt Street West greening project

Reignite Adelaide

With the city on its journey to recovery from the impacts of COVID-19, Council has encouraged and welcomed people back to the city and North Adelaide. Council will continue to work in partnership with businesses and the State Government on initiatives that ensure the city, community and businesses can recover and grow.

The Reignite Adelaide initiatives (Reignite Program) were established to achieve the following outcomes:

- Visitor attraction by providing incentives, and further funding for the expansion of outdoor dining, street activation and event and festival sponsorship
- Encouraging investment by supporting businesses to relocate or expand
- Creating safe, interesting and active spaces and places for residential and visitor wellbeing and enjoyment
- Supporting arts and cultural opportunities and events that further Adelaide's creative identity
- Engaging our community to understand service delivery expectations
- Working with business and government to create new ways to collaborate

- Reducing red tape to make it faster, easier and cheaper to engage with Council services

Since 2020, Council has funded numerous activities and provided grants to help city recovery from the impacts of COVID-19. In 2021 Council endorsed further expenditure to continue the Reignite Adelaide Program including new initiatives and extension of some of the successful deliverables initiated at the start of COVID-19 in 2020. A snapshot of what has been delivered through the Reignite Adelaide Program over the financial year include:

- A City Business Saver cash grant to small businesses in the City of Adelaide
- Rates hardship provisions available to ratepayers experiencing financial difficulty
- Our popular dining vouchers returned with \$500,000 to spend in city and North Adelaide hospitality venues (jointly funded with the State Government)
- Adelaide Unleashed - a \$1 million city-wide street activation program, funded by the State Government, with temporary street closures, expanded outdoor dining, music, art and entertainment
- More hospitality businesses able to benefit from our temporary parklets scheme, optimising their outdoor capacity
- Removing fees for permit and development applications for temporary activations
- Free on-street parking from 6pm weeknights and all weekend in key locations, plus UPark discounts; free public transport Friday-Sunday during Festival season thanks to the State Government
- Launch of ADLocal and an additional \$200,000 to promote small businesses across the city and North Adelaide
- Market research to help us understand what would motivate city workers and visitors to spend more time and money in the City and North Adelaide
- Public Art Partnership to match artists with business owners to enliven city buildings in all precincts
- Streetside Activation Grant providing \$500,000 to help businesses 'pop up' outside their location (jointly funded with the State Government)
- \$700,000 for shopfront improvements in the city and North Adelaide to attract new and repeat customers
- \$250,000 tourism campaign to inspire South Australians to book out Adelaide hotels and city experiences
- Additional investment to fast track a Digital Marketplace for city and North Adelaide businesses

2020 - 24 City of Adelaide Strategic Plan

2021 - 22 Key Actions Update

On 10 March 2020, Council unanimously adopted the City of Adelaide 2020 – 24 Strategic Plan. The Strategic Plan sets the vision for Adelaide to be the most liveable city in the world. It identifies four community outcomes through which the vision will be delivered: Thriving Communities; Strong Economies; Dynamic City Culture; and Environmental Leadership. The four community outcomes are underpinned by corporate Enabling Priorities.

Under each of the community outcomes are a series of statements that articulate the aspirations for the city, community and Council, focus partnership and advocacy activities and drive programs and projects. These aspirations are achieved through the delivery of 49 Key Actions and monitored through 15 Measures of Success.

During 2021 to 22, the second year of delivery of the Strategic Plan, work continued on the 46 ongoing Key Actions, two had commenced and one was completed. Of the 15 Measures of Success, eight recorded favourable movement, five recorded unfavourable movement, and two did not have updated data available as at 30 June 2022.

Key Actions		Measures of Success	
Ongoing	46	Favourable movement	8
Completed	1	Unfavourable movement	5
Commenced	2	no update available	2

A copy of the full report detailing what was delivered and achieved, can be found at cityofadelaide.com.au/strategicplan.

Measures of success

Thriving Communities

The city's population is growing (favourable movement)

Measured by: Number of city residents

Baseline: 25,549 (2018 - 19)

Update: 25,746 (2020 - 21)

Source: ABS, estimated resident population, Regional Population by Age and Sex

Almost all the city's population growth comes from international migration which was curtailed by COVID-19 travel restrictions and accounted for the marginal increase in the estimated resident population (0.8% or 197 persons) to 2020 - 21.

A Residential Housing and Growth Action Plan was developed by City of Adelaide and Adelaide Economic Development Agency (AEDA) to identify projects, investigations and advocacy opportunities to increase residential growth while concurrently increasing the liveability of the city. The Action Plan contains 25 actions that will bring us closer to being the most liveable city in the world with improved housing affordability and well planned, inclusive residential population growth key to our success. Focus group market research conducted in June 2022, seeking to return people to the city, identified that young professionals are the group of people most likely to live in the city and cited a perception of high rent as a potential barrier for this demographic to make the move.

Residents are more physically active (favourable movement)

Measured by: Times per week where residents undertake at least 30 minutes or more of physical activity

Baseline: 4.13 (2019)

Update: 4.47 (2021)

Source: City of Adelaide Resident Survey

The frequency at which city residents exercised for at least half an hour a week rose slightly between 2019 and 2021. The disruptions caused by COVID-19 and the focus on health may have caused some people to re-evaluate and reprioritise their typical day to give more time to preventative health measures such as physical activity. COVID-19 has also meant changes to workplaces, such as more people having the opportunity to work from home and dispensing with the time and costs of commuting, which may have provided more opportunity for leisure activities including physical activity.

People feel safe in the city (unfavourable movement)

Measured by: Share of residents who agree that the city has public spaces that I feel safe to use.

Share of city users who agree that the city has public spaces that I feel safe to use.

Baseline: Residents - 89% (2020)

City users - 88% (2021)

Update: Residents – 86% (2021)

City users – 86% (2022)

Source: City of Adelaide Resident Survey and City User Profile Survey

City residents' perception of safety in public spaces in the city fell slightly with more residents indicating that they somewhat disagreed with the statement (7% in 2021 compared to 4% in 2020). Although the updated data for city users covers a different year, the perception of safety in public spaces by city users also fell slightly. This could be attributed to the fact that COVID-19 has led to noticeably fewer people being in the city since 2020. This impacts perceptions of safety as the presence of people in an area tends to enhance feelings of safety.

Insights gathered from June 2022 focus group discussions via Council's market research has identified that safety remains a concern for workers and visitors of the city, particularly on Hindley Street, Rundle Mall and North Terrace. Improved lighting, greater police / security presence at night and increasing foot traffic are recommended by focus group participants to make the city feel safer and encourage visitation. These insights are being considered to inform future services. Council continues to implement city safety measures such as upgraded CCTV infrastructure, and advocacy and partnering with key government agencies to continue to support improved outcomes.

Strong Economies

The city has a greater share of the State's economy (favourable movement)

Measured by: City's economy as a share of the South Australian economy

Baseline: 17.3% (2018 - 19)

Update: 17.9% (2020 - 21)

Source: National Institute of Economic and Industry Research (NIEIR) presented by economy.id

Gross regional product (GRP) measures the wealth of a local economy. In 2020 - 21, the city's economy totalled \$21 billion and accounted for 17.9% of the South Australian economy. While the share of the city's economy has increased slightly from the baseline, the value of the city economy

in dollar terms has increased by 6.6% since 2018 - 19 compared to 2.8% for South Australia during the same period. Current figures may differ from previously published figures due to revision of the data.

There is more pedestrian movement in key areas of the city (unfavourable movement)

Measured by: Monthly average of unique device detections across the city

Baseline: 9.9 million (year to April 2020)

Update: 8.4 million (year to April 2022)

Source: City of Adelaide – Kepler Analytics

An average of 8.4 million unique devices were detected per month across all sensors in the City of Adelaide representing a decline of 15.4% on the April 2020 baseline figure. Since the baseline data covers pre-COVID period, a downward trend in subsequent years was expected. The seven-day lockdown in late July 2021 had a significant impact on pedestrian movement across the city and recovery of city visitation to pre-COVID levels is expected to take some time. Research commissioned by City of Adelaide confirms that the number of people spending every working day in their city office will not return to pre-COVID levels as expectations and practices around when and how to work have fundamentally changed. There has also been a shift with more city users now undertaking high frequency activities such as retail and dining in the suburbs, when once that activity was more commonly city based.

More businesses in the city think the city is a good place to do business (unfavourable movement with favourable movement from other indicators)

Measured by: Share of city businesses who agree that the city is a good place to do business

Baseline: 72% (2020)

Update: 64% (2021)

Source: City of Adelaide Business Insights Survey

The number of city businesses surveyed who agreed that the City of Adelaide is a good place to do business saw a notable decline between 2020 and 2021. This could be attributed to the uncertainty around the ongoing operating restrictions due to COVID-19. 21% of respondents neither agreed nor disagreed with the statement in 2021 compared to 15% in 2020.

It is important to highlight that in contrast to the measure, the number of GST registered businesses located in the city rose from 11,879 to 12,344 between March 2021 and March 2022. Demand for commercial office space is robustly evidenced by the decrease in vacancy rates from 15.7% to 14.5% and a positive net absorption of approximately 14,000sqm between July 2021 and January 2022. A report from consulting firm JLL Australia identifies an underlying demand for commercial space to lie between 88,600sqm and 124,000sqm through to 2028. A significant proportion of this will be from technology firms, with enquiries from this sector rising by 236% year on year between 2020 - 21. Relocation enquiries to AEDA have risen over the past six months with many of these projecting significant employment growth.

Dynamic City Culture

More domestic and international visitors (unfavourable movement)

Measured by: Number of domestic and international visitors to the city

Baseline: 2.7 million (year to December 2019)

Update: 1.2 million (year to December 2021)

Source: Tourism Research Australia, unpublished data

Domestic and international visitation continues to be significantly impacted by COVID-19 as visitation levels to the city remained subdued during 2021. Annual visitation figures to the city in 2021 were less than half of what they were prior to the pandemic in 2019. Domestic visitation accounted for the bulk of visitation to the city in 2021, with 1.2 million domestic visitors to the city and 274 international visitors. Much of the domestic visitation to South Australia came from people interstate holidaying or visiting friends and relatives. Those are the visitor segments expected to lead the recovery of tourism. Given pent-up demand, increasing confidence in travel, and increasing aviation capacity, domestic overnight trips are forecast to exceed 2019 levels in 2023 and international arrivals are forecast to return to 2019 levels by the end of 2024.

Increased cultural infrastructure (favourable movement)

Measured by: Count of cultural infrastructure in Adelaide and North Adelaide

Baseline: 1,286 (2019 - 20)

Update: 1,408 (2021 - 22)

Source: City of Adelaide data

Cultural infrastructure enables City of Adelaide to create beautiful and surprising places within the city that celebrate Adelaide's diverse community, culture and creativity, and that showcase and represent Aboriginal and Torres Strait Islander peoples and cultures in city life. It includes 'physical' infrastructure such as theatres, museums, galleries, installations and event spaces and 'intangible' infrastructure such as grants and digital spaces. There has been an increase of cultural infrastructure attributed to the increased investment by Council and the State Government in grants that support cultural endeavours.

More city users agree the city is dynamic and full of rich and diverse experiences (favourable movement)

Measured by: Share of city users who consider the city to be a welcoming and dynamic place full of rich and diverse experiences

Baseline: 80% (2019)

Update: 82% (2022)

Source: City of Adelaide City User Profile Survey

The proportion of city users who agree that the city is dynamic and full of rich and diverse experiences has been consistently high since 2019 and marginally increased in 2022 compared to the baseline year. Maintaining this high proportion, despite disruptions to activity due to COVID-19, may be a reflection on the many incentives, events and activations delivered to enliven the city throughout the past two years. From those who participated in the June 2022 employer pulse check market research, there has been reports of a noticeable increase in vibrancy from March, April and May of 2022, aligning with the lifting of COVID-19 restrictions. The research cites 44% of respondents strongly agree that returning staff to work in the city is the responsibility of the employers and is a critical contributor towards the vibrancy of the city. An additional 44% indicated that they somewhat agreed.

Environmental Leadership

Community greenhouse gas emissions are lower (no update available)

Measured by: Tonnes of carbon dioxide equivalent (C02e)

Baseline: 1.03 million C02e (2018 - 19)

Update: No update available

Source: City of Adelaide Community Carbon Inventory

Updated data for the community greenhouse gas emissions was provided for Year One. As the community inventory is updated every second year, an updated figure for Year Two is not available.

Less waste to landfill (no update available)

Measured by: Share of residential kerbside waste collection diverted from landfill

Baseline: 53.6%

Update: No update available

Source: City of Adelaide data

The last city-wide waste audit was conducted in 2019, which established the baseline figure for the share of residential kerbside waste collections diverted from landfill. Another city-wide waste audit is being planned and the results will be available in later 2022. Although no updated data was available, results from the City Resident Survey 2021 indicated that use of the appropriate bin for recyclables is by far the most common behaviour for city residents regarding environmental action at home. 80% of residents report that they put recyclables for disposal in the appropriate bin, thereby contributing less waste to landfill.

More residents agree that Council is taking steps to protect the environment (unfavourable movement)

Measured by: Share of city residents who agree that Council is taking effective steps to protect the natural environment

Baseline: 69% (2020)

Update: 64% (2022)

Source: City of Adelaide Resident Survey

In 2021, Resident Survey respondents were less likely than in 2020 (the baseline year) to agree that Council is taking effective steps to protect the natural environment. This is a significant change, noting that two years of data is not enough to establish a trend. Influences in the period may be the extreme and devastating weather events across Australia and overseas that highlight the urgency of addressing climate change as well as an increasing awareness of the environment as an important issue nationally. At its meeting in July 2022, Council resolved unanimously to commence the establishment of a Park Lands Foundation as a way of encouraging interested people to participate and contribute towards the protection, preservation, conservation and growth of the Park Lands.

Enabling Priorities

Council has the financial capacity to meet its long-term commitments (favourable movement)

Target: Legislated

- Asset sustainability ratio (ASR) is 90%-110% (Council resolved to achieve 60% in the 2021 - 22 budget)

Council adopted Treasury Policy sets:

- Asset test ratio (ATR): maximum 50%
- Leverage test ratio (LTR): maximum 1.5 years

Update:

- ASR: 42%* (not met)
- ATR: 3%* (met)
- LTR: 0.7 years* (met)

Source: City of Adelaide Q3 2021 – 22 Finance Report

*Based on preliminary end of year figures and may be subject to change.

The ASR expresses expenditure on asset renewals as a percentage of the projected funding required. It illustrates whether existing assets are being replaced or renewed at the rate they are being consumed and ensures consistent service delivery as determined by the Infrastructure and Asset Management Plans (AMPs). The target is legislated to be between 90% to 110% as determined by the Local Government Association of South Australia however, Council resolved in the 2021 – 22 Business Plan and Budget that the ratio be set at 60%. It is assumed that over the long-term, asset renewals will be funded in line with the Strategic Asset Management Plans, and the sustainability ratio returns to 100%. The ATR and LTR are part of Council’s adopted Treasury Policy and represent the borrowings as a share of total saleable property assets, and the total borrowings relative to General Rates Revenue (less Landscape Levy), respectively.

Council services meets the needs of the community (favourable movement)

Measured by: Share of city residents, businesses and users that are satisfied that Council services meets their needs

Baseline: In 2021:

- % of businesses satisfied with Council services – 43%
- % of residents satisfied with Council services – 65%
- % of city users satisfied with Council services – 66%

Update: In 2022:

- % of business satisfied with Council services - no updated data
- % of residents satisfied with Council services – no updated data
- % of city users satisfied with Council services – 73%

Source: Resident Survey, Business Insights Survey, City User Profile Surveys

Residents, city users and city businesses were asked to rate their overall satisfaction with the services that Council delivers to ensure that they are meeting the needs of the community. Baseline figures for overall satisfaction were developed in 2021. Updated data is only available for city users at the time of writing. Compared to previous years, a higher share of city users indicated that they were satisfied with the services delivered by Council. Updated data from city businesses and city users will provide a more complete picture of the overall level of satisfaction from the community.

Council delivers on its operational efficiency targets (favourable movement)

Target: Annual target in 2021 - 22 to deliver \$4.7 million efficiency gain

Update: Achieved

Source: City of Adelaide Q3 2021 – 22 Finance Report

The budget repair target of \$4.7 million was set by Council via the approved budget. The achievement of an additional \$1.5 million in Quarter 3 has resulted in the full budget repair being realised.

2021 – 22 Business Plan and Budget Performance

The 2021 - 22 Business Plan and Budget contained nine new and five continuing Recovery Priorities aligned to the Strategic Plan outcomes of Thriving Communities, Strong Economies, Dynamic City Culture, Environmental Leadership and Enabling Priorities.

All of these were completed or are on track at the end of the financial year.

New priorities	
■	Develop a suite of opportunities for the community and city users to connect, play, exercise, and learn in the Park Lands with particular focus on Wellbeing Month, implementing the Healthy Parks, Healthy People strategy and promotion of the Adelaide Park Lands trail.
■	Implement a new permit fee model to support business growth and to make it easier to do business with Council.
■	Finalise the Strategic Asset Management Plan (SAMP) and associated principles and levers available to Council to inform future Customer and Technical Levels of Service for all Asset Classes.
■	Develop and deliver curated programs that attract people to the city through cultural, physical, social, and environmental experiences.
■	Deliver cultural strategic partnerships, performances, exhibitions, festivals and events, residencies and community driven programming across our venues and throughout the city.
■	Maximise funding opportunities through partnership proposals as part of our Australian and State Government budget submissions and election advocacy.
■	Explore opportunities within the City of Adelaide's property portfolio, including the consideration of opportunities for the sale of underperforming assets as well as leveraging existing assets for City shaping initiatives, to support greater public value for ratepayers and the community.
■	Prioritise activities to recover Council's commercial businesses/revenue to pre-COVID levels. Diversify revenue through the investigation, identification and implementation of new or modified business services including a review of the property portfolio to increase revenue and property values in accordance with fair value market approach.
■	Work with Council Members to reinvigorate our engagement strategy and our approach to engaging our community in Council decision making.
Continuing Priorities (from 2020 - 21)	
■	Develop and deliver programs to create a range of experiences, opportunities, and physical improvements to engage and support our community and businesses across the year.
■	Develop key programs and projects that support residents, businesses, public spaces and our own operations to reduce waste generation and increase resource recovery (especially with food waste) to support a transition to a more circular economy.
■	Partner with Green Adelaide to enhance biodiversity in the Park Lands, provide events and activities, and develop interpretative materials and trails that connect our community to nature.

■	Develop a focused insights, strategy and research agenda combined with a comprehensive communication approach for proactively sharing insights across all City of Adelaide channels including social, website and media.
■	Develop a framework to continue to review and report on our services to ensure we can capture how we are performing and how satisfied our community is with the delivery of our services.

Highlights from the 2021 - 22 Business Plan and Budget include:

- Breaking ground on the Eighty Eight O'Connell, North Adelaide development site
- Delivery of COVID-19 support such as Outdoor Activation Grants, Adelaide's Long Lunch and \$30 Eats vouchers supporting restaurants, cafés and attractions around the CBD and North Adelaide
- Reignite Adelaide supporting the city's recovery across 24 initiatives including, expanding outdoor dining and free on-street parking during the Festival season
- Launching the first City of Adelaide Wellbeing Month and initiatives including the AEDA run WellFest Adelaide, Adelaide Aquatic Centre nutrition sessions and a SALA event comprising artwork display and underwater photography courses
- Delivering our tenth Reconciliation Action Plan (RAP), the first Local Government in Australia to do so
- Delivering Waste and Recycling Education and Engagement Programs to support residents, businesses and our own operations to reduce waste generation and increase resource recovery
- Helping to support ending homelessness, throughout South Australia, in November 2017, the City of Adelaide signed a Memorandum of Understanding with the Institute of Global Homelessness (IGH) to become Vanguard City. Following this, South Australia became the world's second Vanguard state in February 2022.

Community Services

The City of Adelaide delivers a broad range of valued services meeting essential community needs, fulfilling the duties of a capital city council and enabling the organisation and community to thrive. All services contribute to the delivery of the Strategic Plan and work to achieve the City of Adelaide's vision to be the most liveable city in the world.

During 2021 to 22 the City of Adelaide continued to review its services and the way information is presented to the community. This has resulted in the 13 community services presented in this year's annual report.

Arts, Culture and Events

Enhances the cultural and creative elements of the city, enlivening it with things to do and see, and making the rich heritage of the City available to all.

Functions of this Service: Adelaide Town Hall, Archives and Civic Collection, Culture and Creativity, Events and Activations, Heritage Promotion and Events and Monuments, Fountains and Public Art

2021 - 22 Service Highlights:

Friday Night Live Incentives Scheme supported 42 venues to bring back regular live music programming across the city, with the bulk of the funding delivered directly to musicians.

Christmas Festival 2021 showcased a brand new 'Have a Cracker of a Christmas' creative suite, and a platform for artists, businesses and event organisers to create a festive destination in November and December.

New Year's Eve 2021 was reimagined and delivered 'Light Up' in Rymill Park / Murlawirrapurka (Park 14). Highlights included 9:30 pm and midnight lighting and fireworks displays, two live music and entertainment stages, roving entertainment, kids' activity areas and a diverse range of food trucks. 'Midnight Moments' activated four locations with road closures, extended outdoor dining, roving entertainment and live music, encouraging visitation, dining and accommodation bookings across the city. A lighting and firework display in Bullrush / Warnpangga (Park 10), North Adelaide was also delivered.

The Adelaide Town Hall plays a key role in the city's civic infrastructure enhancing the UNESCO City of Music designation, which includes hosting most of the Adelaide Symphony Orchestra's large performances, support for regular music events and activities through an annual event calendar. This will continue to be expanded.

Community Development

Creates opportunities for people to connect, learn, grow, and work with others to enhance their local communities.

Functions of this Service: Community Centres, Community Home Support Program and Community Wellbeing

2021 - 22 Service Highlights:

As part of City of Adelaide's Wellbeing Month initiatives, the Adelaide Aquatic Centre (AAC) offered nutrition sessions including 1:1 coaching, seminars and healthy eating for swim school stall (fruit

giveaway). The Swim School achieved an enrolment level of 2,900 prior to COVID-19 impacts and at the end of the FY2021 - 22 sits at 2,600. AAC hosted a successful SALA event including artwork display and underwater photography courses. Reignite Adelaide offered free licences to personal trainers using the Park Lands in an effort to support small businesses, an active community and the use and activation of the Park Lands during challenging times.

Following the success of the city's first disc golf course, City of Adelaide provided a community impact grant to Disc Golf SA to further enhance the course through the installation of disc golf tees. Council approved new community sports changerooms in Bunday's Paddock / Tidlangga (Park 9) to ensure fit-for-purpose facilities are provided for community sport, along with new public amenities to support use of the multiple recreation facilities in this park.

Community Safety

Ensures a safe and healthy city environment for people to visit, work, study, live and do business.

Functions of this Service: Community Safety Compliance, Community Safety Strategy, Environmental Health and Permits

2021 - 22 Service Highlights:

The City of Adelaide continued to deliver customer experience initiatives by simplifying processes for its customers. This included the launch of an online permit wizard and implementation of a new permit fee model focusing on customer education and engagement resulting in positive feedback and successful behaviour change. Customers are using the principles of the fee model to reduce their footprint / impact on public space required. This benefits the community and reduces permit fees. City of Adelaide's Permit Transformation Project was awarded the 'Leadership in Customer Experience Award' at the sector-wide Local Government Professionals SA Leadership Excellence Awards in May 2022.

Environmental Sustainability

Demonstrates environmental leadership through our goals to become a sustainable, carbon neutral and climate resilient City.

Functions of this Service: Carbon Neutral Council and Community, Sustainable and Climate Resilient City

2021 - 22 Service Highlights:

The Sustainability Incentive Scheme (SIS) won national recognition in November 2021 in the Community Engagement Achievement category of the Cities Power Partnership Climate Awards. The SIS supports the installation of solar and has resulted in the reduction of 4,335 tonnes of carbon dioxide equivalent (CO₂-e) per year. Since 2015, the Scheme has leveraged \$8.26 for every \$1 spent by City of Adelaide and has catalysed over \$8.8 million of community investment in a low carbon future.

The Energy Assessment pilot program engaged small businesses to conduct a free energy assessment. Of the 50 assessed businesses, 40% proceeded with implementation and received up to \$5,000 to put in place energy saving initiatives. A total of \$109,750 was granted to businesses, supporting an estimated reduction in energy costs of \$26,600 per year. This equates to a 62-megawatt hours (MWh) consumption reduction and an emissions reduction of 26 tonnes CO₂-e. In 2022. A series of community workshops were offered, sharing actions for residents in sustainability,

including how to calculate your carbon footprint, how to reduce emissions in your personal life, and a 'Speed Date a Sustainability expert' event providing free home improvement advice.

Library Services

Educate, engage and enable people to create, connect and be inspired, through free access to information and ideas, activities and programs, innovative technology and a range of resources which support lifelong learning.

Functions of this Service: Library Operations and Library Programs

2021 - 22 Service Highlights:

Work is being initiated in City of Adelaide Libraries and Community Centres to align and consider universal and sustainable design principles more wholistically in forward planning. This includes identifying community centres as possible refuge / respite during extreme weather and related need to ensure building energy and thermal efficiency to support this role. The North Adelaide Community Centre heritage building has improved accessibility to the hall stage by adding double width stairs and a railing and universal design was a key principle for the development of the Minor Works building.

Park Lands and Open Space

Encourages healthy lifestyles and experiences, through the provision, maintenance, protection and enhancement of our unique Park Lands, open spaces and community infrastructure.

Functions of this Service: Park Lands and Open Space: Furniture and Fittings; Lakes and Waterways; Public Conveniences; Public Lighting; Park Lands Roads and Footpaths; Signage and Line Marking; Stormwater; and Tree Management. Park Lands Planning and Management, and Playgrounds and Play Spaces

2021 - 22 Service Highlights:

The Birds in the City Festival was held in October 2021 to provide opportunities for the community to engage with nature and learn about the diverse range of birds who live in the city. The City of Adelaide partnered with the SA Museum, Art Gallery of SA, Birds SA and artist Paul Sloan (Rundle Mall Pigeon) to deliver a series of successful workshops and activities.

City of Adelaide secured Federal Government funding under the Australian Heritage Grants Program to prepare a National Heritage Management Plan for the Adelaide Park Lands and City Layout which is listed as a National Heritage Place. The Heritage Management Plan will guide the future management and conservation of the Adelaide Park Lands and City Layout. A comprehensive review of Community Land Management Plans for Park Lands commenced, and Kadaltilla / Park Lands Authority commenced the five-year comprehensive review of the Adelaide Park Lands Management Strategy 2015 – 25.

Parking

Drives the availability and accessibility of car parking in the city and North Adelaide.

Functions of this Service: Off Street Parking and On Street Parking

2021 - 22 Service Highlights:

Customer acquisition, retention and reactivation campaigns were run concurrently during the Adelaide festival season by UPark. The parking validation initiative at UPark Central Market based on spend “Two on Tuesdays” and installation of Electric Vehicle Chargers as part of State Government’s Electric Vehicle Smart Charging Trial in UPark Wyatt also commenced.

Planning, Building and Heritage

Ensures a well-planned and developed city, with consideration to the local area and protected heritage listings within the bounds of policy and legislation.

Functions of this Service: Building Assessment and Compliance, Heritage Management and Planning Assessment

2021 - 22 Service Highlights:

The Heritage Incentives Scheme provided over \$1.1 million in grants to owners of heritage places to support conservation and restoration works enabling ongoing use. Heritage Architects provide free advice to building owners and managers on appropriate adaptation, development and conservation actions for heritage places. Monthly social media posts continue to highlight examples of upgrades and adapted re-use of heritage assets.

Property Management and Development

Leverages the development and management of Council’s property assets and identifies opportunities in partnership with the private and public sectors, to generate income, create employment opportunities, and reinvigorate City precincts, to build a prosperous City.

Functions of this Service: Commercial Property Management and Strategic Property Management

2021 - 22 Service Highlights:

The Eighty Eight O’Connell project reached a significant milestone in April 2022 with the commencement of construction by the developer, Commercial & General. The development will enhance the vibrancy of one of the city’s premier main streets, bringing new residents and businesses to the area while supporting existing businesses.

NEXTDC, an ASX 100-listed Australian technology company, has purchased the 211 Pirie Street site from Council following an open expression of interest process. The land sale will enable the construction of a \$100 million defence standard data centre, the first of its kind in South Australia. The development will include a world class Entrepreneur and Innovation Centre supporting industry collaboration and partnerships with universities ensuring an ongoing pipeline of skilled workers for the future. Approximately 120 jobs will be created during construction with more than 200 indirect jobs to be created going forward. Onsite construction works targeted to commence in early 2023.

Resource Recovery and Waste Management

Educates and encourages the community to redefine the concept of waste, recover more resources and build a circular economy, whilst keeping the community clean and hygienic through effective management and collection of waste.

Functions of this Service: Domestic Waste Collection and Recycling, Green Waste Recycling and Mulch, Public Litter Bins, Waste Policy and Education

2021 - 22 Service Highlights:

Council and Green Industries SA piloted new resource recovery infrastructure to recycle food waste and compostable materials in Rundle Mall. A 24-hour baseline waste audit was completed to assess current volumes and types of waste to enable the resource recovery infrastructure to be planned. Roll-out of a new eight stream resource recovery program was implemented in January 2022 for City of Adelaide's internal operations, businesses and facilities as part of the commitment to minimising waste to landfill.

Funded in-part by a \$21,000 grant received from Green Industries SA, a new Kitchen Caddy Kit has been developed and was delivered to residents to improve diversion of green organics from landfill through kerbside collection. Investigations commenced and will continue to support and deliver best practice resource recovery in new residential multi-unit building developments. City of Adelaide has established a business waste support service across the city with multi-disciplinary, customer-centric bespoke advice on waste management, resource recovery and bin storage.

Social and Economic Planning

Creates liveable communities, vibrant economies and social cohesion through a well-designed and welcoming city, and resilient community.

Functions of this Service: Economic Planning, Planning Policy, Reconciliation and Social Planning

2021 - 22 Service Highlights:

The 30-year anniversary of the Mabo case, a significant day for the recognition of the native title rights of Aboriginal and Torres Strait Islander peoples, was recognised by a civic ceremony on 3 June 2022. The Stretch Reconciliation Action Plan 2021 – 2024 was launched and took effect on 7 July 2021 at the Lord Mayor's NAIDOC Luncheon. The Reconciliation Committee continues to provide important oversight of the implementation of Council's tenth Reconciliation Action Plan and third Stretch Plan. Key achievements included: embedding of Acknowledgement of Country in City of Adelaide business documents and meetings, Aboriginal internship in the Office of the Lord Mayor, and Aboriginal artworks installed at the Adelaide Central Market and Adelaide Aquatic Centre.

Sports and Recreation

Encourages health and wellbeing by providing places, spaces and opportunities to access a range of community sports and recreation facilities throughout the city.

Functions of this Service: BMX and Skate Parks, North Adelaide Aquatic Centre, North Adelaide Golf Course, Sports and Recreation facilities and Initiatives

2021 - 22 Service Highlights:

Significant investment was made at Gladys Elphick Park / Narnungga (Park 25) Karen Rolton Oval to respond to significant population growth and investment in the north-west of the city. The project included redevelopment of the community sport facilities and ovals by the South Australian Cricket Association, new community sports pavilion, car parking, landscaping, irrigation, and access improvements. Council's vision for an inviting and family friendly new skate park is nearing completion and will cater for a range of disciplines and skill levels, as a stand-out destination within South Australia's skate park network. The design celebrates trees, topography, separate skate zones and skill levels, plaza space, pathways, and pocket parks.

Streets and Transportation

Supports current needs and future growth for the delivery of safe, convenient, accessible, clean and appealing ways for people to move around the city.

Functions of this Service: Road and Footpath Management, Road and Footpath Stormwater, Street Furniture and Fittings, Street Lighting, Street Public Conveniences, Street Signage and Line Marking, Street Tree Management, Streetscapes and Verges and Traffic and Transport Management

2021 - 22 Service Highlights:

Eleven new bikeway improvement projects have been delivered across the city in partnership with the State Government. These bikeways create safe accessible connections from the suburbs through the heart of the city, including new shared use paths with lighting on South Terrace and in Rundle Park / Kadlitpina (Park 13).

Subsidiary Services

As well as the services described in this document, the City of Adelaide has an interest, or direct relationship to the below subsidiaries:

Adelaide Central Market Authority (ACMA)

ACMA oversees the management and operation of the Adelaide Central Market as a commercially sustainable, diverse, iconic, and unique fresh produce market.

adelaidecentralmarket.com.au

Adelaide Economic Development Agency (AEDA)

AEDA delivers initiatives that work to increase visitation and use of the city, attract investment in the city, and position Rundle Mall as South Australia's premier retail and commercial shopping precinct.

aedasa.com.au

Brown Hill and Keswick Creek Stormwater Board (BHKC)

A Regional Subsidiary, established in February 2018, the Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens.

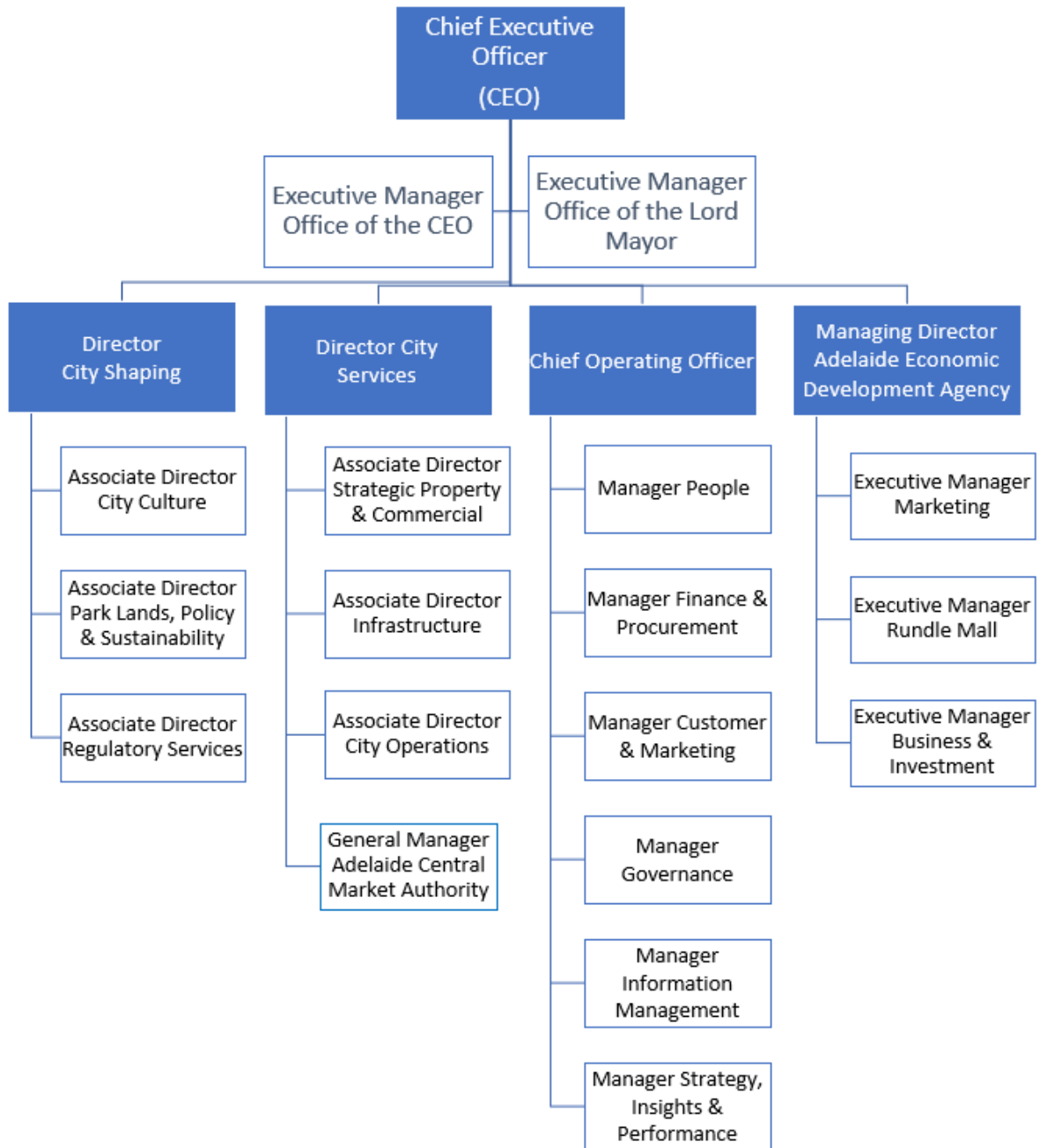
bhkcstormwater.com.au/management.

Kadaltilla / Park Lands Authority

The Kadaltilla / Park Lands Authority is principally an advisory body on Park Lands matters to the City of Adelaide and the Government of South Australia. The Authority is committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians. The Council, on behalf of the communities of the City of Adelaide and the state, is committed to ensuring that the Authority delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature. cityofadelaide.com.au/about-council/your-council/council-meetings/governance-structure/adelaide-parklands-authority-apla

Associated Annual Reports 2021 - 22 for all subsidiary services can be found at Attachment A.

The Organisation



Leadership Group

As at 30 June 2022, the Senior Leadership Group (Executive), included five Senior Executive Officer positions; Chief Executive Officer, Director City Services, Director City Shaping, Chief Operating Officer and Managing Director Adelaide Economic Development Agency. Executive are responsible for leading and developing City of Adelaide programs and supporting organisational and employee capability.

Remuneration packages for the members of Executive ranged from \$276,000 to \$400,000 per annum and were inclusive of 10% compulsory superannuation (where applicable). These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the Chief Executive Officer. For further detail, refer to the Audited Financial Statements.

Employees

The table below provides the full time equivalent (FTE) and headcount figures for City of Adelaide employees, trainees/apprentices, and labour hire staff as at 30 June 2022.

Employment types	FTE (Full Time Equivalent)	Headcount	2021–2022 Cost \$m
Employees (Permanent)	577.4	609	52.642
Temporary employees (fixed term)	79.9	87	6.700
Common Law Contract	38	38	7.157
Casual employees	n/a	207	2.593
*Trainees/ Apprentices	n/a	16	0.436
*Labour hire	n/a	38	1.609

**Resource provided by external provider*

During 2021 - 22, there was an average employee turnover of 17.68%. This can be broken down into voluntary turnover for the period of 15.13% and involuntary of 2.55%. Involuntary includes end of contract, end of temporary contract, terminations, and redundancies.

The workplace

At the City of Adelaide, unique, knowledgeable and passionate people work together to deliver extraordinary experiences across the city and are integral to the successful delivery of services.

An environment where our people thrive

An environment that is welcoming, inclusive, safe and celebrates difference is essential to employee success. City of Adelaide values and embraces diverse perspectives and recognises the value diversity has in fuelling innovation and enabling brilliant experiences. To enable this, City of Adelaide continues to:

- Provide cultural sensitivity and respect development sessions
- Share stories of and recognise employees' diverse perspectives
- Broaden leadership and employee capability in inclusion, wellbeing, belonging and diversity

- Collaborate to raise awareness for and celebrate significant dates
- Create welcoming and accessible spaces for employees
- Deliver actions in line with the Stretch Reconciliation Action Plan and Disability Access and Inclusion Plan

The following table provides a snapshot of City of Adelaide’s workforce diversity demographics as at 30 June 2022. This data captures permanent and fixed term employees and includes casual employees.

Leadership team by gender

Represents the CEO, Directors, Managing Director, Chief Operating Officer, Associate Directors, and General Managers	Number	Percentage
Female	5	42%
Male	7	58%
Total	12	

Employees by gender

Gender	Number	Percentage
Female	451	48%
Male	488	52%
Total	939	

Years of service by gender

Years	Female	Male
Over 20 years	39	78
10-20 years	87	85
5-10 years	81	70
2- 5 years	84	82
1-2 years	67	63
Less than 12 months	94	111

Generation by gender

Generation	Female	Male
Traditionalist (pre-1946)	n/a	4
Baby boomers (1946-1964)	60	100
Gen X (1965-1979)	144	151
Gen Y (1980-1994)	160	146
Gen Z (post 1994)	56	49

Aboriginal and Torres Strait Islander employment

As at 30 June 2022, 0.85% of the workforce identified as Aboriginal and/or Torres Strait Islander. The organisation is committed to an Aboriginal and Torres Strait Islander employment target of 2% which aligns with the Aboriginal and Torres Strait Islander population in South Australia of 2%, noting that for Adelaide it is 1.1%.

A partnership with an external agency created a paid internship opportunity for an Indigenous student this year, and trainee providers are regularly encouraged to identify Aboriginal and Torres Strait Islander candidates as opportunities become available.

The Reconciliation Officer collaborates closely with the People team in improving awareness of employment opportunities with the City of Adelaide among the Aboriginal and Torres Strait Islander communities. Connection is maintained with State and Federal agencies to undertake more targeted recruitment of Aboriginal and Torres Strait Islander candidates.

Leadership helping us reach our potential

In 2021 - 22 there was a continued focus on broadening leadership capability through a variety of learning experiences and coaching. The organisation's leadership development approach brings together over 100 leaders to connect, learn and grow through contemporary leadership concepts.

The organisation's leaders continue to support employees through continuous conversations to set expectations, coach for delivery, recognise success and wellbeing and focus on capability. The annual Performance and Development Conversations (PDC) process along with regular one on one conversations was refreshed at the start of 2022 and is designed to help leaders support and guide teams with consistent and meaningful conversations. The process gives each employee the option of participating in the PDC process in the same way, it aligns to organisational expectations and the values. These conversations contribute to the great relationships leaders build with their teams that add value to their time at City of Adelaide.

Learning and growing with our city and community

Workforce development needs change as new challenges and opportunities of the future are presented. Last year essential skill development and harnessing internal capability to build a suite of online learning that assists employees to perform safely and effectively in their roles was a focus areas for development.

Further to this, employees continue to have access to tertiary study assistance and support, internal mentoring and coaching, regular learning and development resources, educational videos, and connection sessions to connect, learn and engage with colleagues.

In May 2022 employees experienced the first internal month-long learning program that engaged employees in a variety of learning and development activities to discover more about the organisation, its impact and delivering great outcomes. Learning Month was filled with personal development opportunities, employee stories about self-directed learning and an internal learning expo with a focus on life-long learning to support delivery of services.

People Safety and Wellbeing

The City of Adelaide's leadership team takes its obligations under the *Work Health and Safety Act 2012*, and the *Local Government Act 1999 (SA)* very seriously and is committed to fostering a supportive and safe working environment for all employees.

The organisation's safety metrics are favourable as at 30 June 2022; following a post COVID-19 spike. To address the impact of COVID generated delays to some processes, the last 12 months have been focused on the five main drivers of the safety management system:

- **Local Government Risk Services Action Plan**

This is an extensive and externally monitored project plan that tracks completion of key Work Health and Safety (WHS) projects and procedure/process reviews on an annual basis. The annual rebate on workers compensation levy is worth approximately \$1.2M which is partly determined by this process.

- **Promapp Programmable Events**

This is the process that drives all City of Adelaide programmable or scheduled legislative requirements, everything from internal WHS audits to confined space training and the annual Due Diligence questionnaire.

- **BAU Hazard Profile**

This is an appreciative inquiry process with leaders and their teams to explore work as it is done, identify the inherent hazards and assess all the resulting risks. This process is the precursor to creating SOPs and identifying training needs.

- **Ad-Hoc Consultancy (Business Partnering)**

This is the work done in response to direct enquiries from the business or in response to incidents. It is usually 'in the moment' advice from a content expert or interpretation of a legislative requirement.

- **Wellbeing**

The City of Adelaide wellbeing SharePoint site that supports the Wellbeing Framework is populated with contemporary research on current and emerging local and global issues. It supports a similar offering provided by the external Employee Assistance Program.

In 2021, following the success of the leadership program 'Lead45' and specific feedback from the culture survey and Workplace Health and Safety (WHS) due diligence questionnaire, WHS and Wellbeing offerings were segmented into three distinct groupings this year, Workspace, Headspace and Groupspace.

Creating a safe space for employees to thrive is not just about the workspace but also about employee's headspace, and how they work together in their group space. These are the psychological and cultural dimensions of safety and wellbeing and will be the focus for the 2021 – 24 WHS strategy.

The City of Adelaide's leadership team takes its obligations under the *Work Health and Safety Act 2012*, and the *Local Government Act 1999 (SA)* very seriously and is committed to fostering a supportive and safe working environment for all employees.

For the twelve-month period to 30 June 2021, there have been three formal complaints lodged by employees that fall within the scope of bullying harassment and or discrimination. All were investigated with one being substantiated and two not substantiated.

Lost Time Injuries

Lost Time Injuries (LTI) are on a par with the previous year, and although overall claims increased during the year, the days lost decreased due to the nature of some injuries which pushed the duration rate down by 60%. Despite the Lost Time Injury Frequency Rate (LTIFR) being above the target range of between three and five, the organisation remains below the LG and LGA Industry Average.

LTI Data Summary

Year	No of claims	No of LTI's	LTI days	LTIFR CoA	LTIFR LG SA	Duration rate	Incident rate
2018	41	9	85	4.6	12.2	29	1.0
2019	29	7	261	4.1	13.7	18.3	0.8
2020	29	10	414	5.9	12.2	37.6	12
2021	37	9	123	5.2	13.1	13.7	1.0
2022	30	6	57	4.1	8.1	7.9	0.8

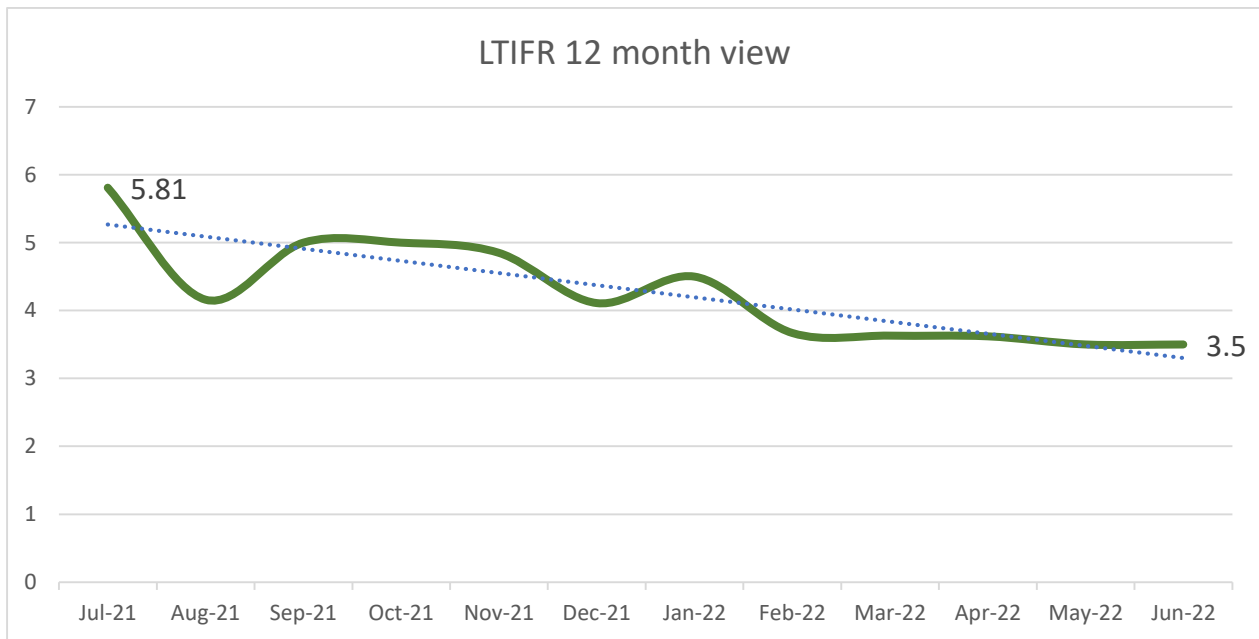
Legend:

LTI – lost time injury

LTIFR (CoA) – lost time injury frequency rate for City of Adelaide

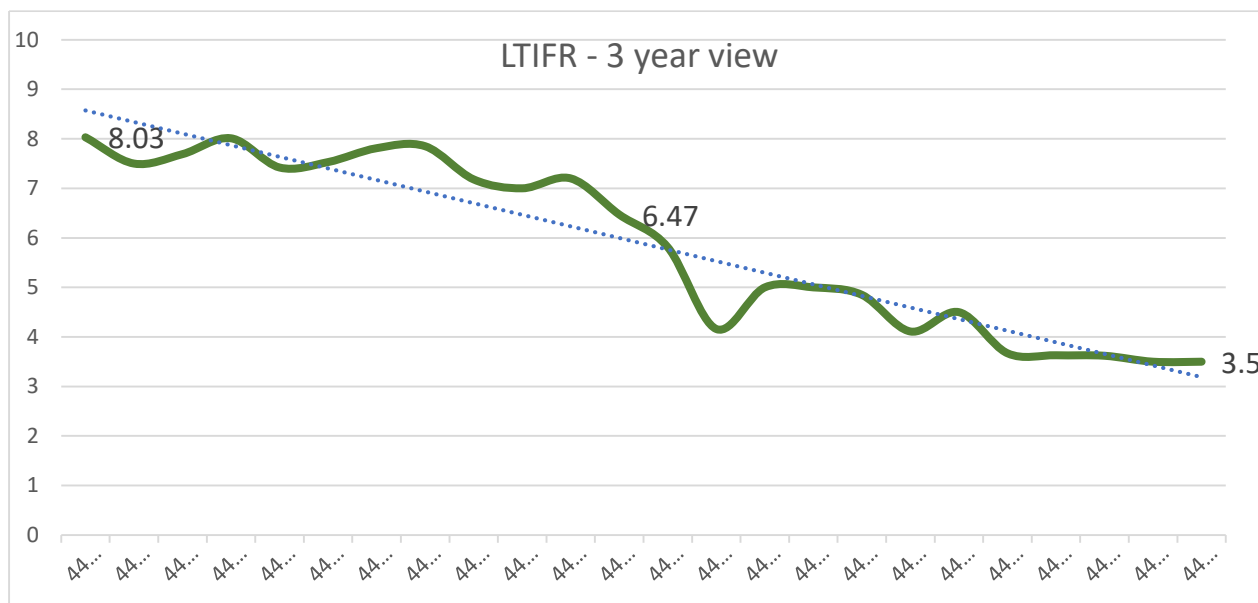
LTIFR (LG SA) – lost time injury frequency rate for Group A councils in SA > 400 staff

Graph 1 provides a snapshot of the organisation's safety performance over the past 12 months.



Graph 1

Graph 2 provides a snapshot of the organisation's safety performance over the past 3 years.



Graph 2

Administration Travel

Under *Regulation 35(2), Local Government (General) Regulations 2013* the City of Adelaide is required to provide a summary of the details, including the cost, of any interstate and international travel, excluding prescribed interstate travel, undertaken by members of the council during the relevant financial year funded in whole or in part by the council.

Purpose	Total Cost (Excluding GST)
Attending a Conference – travel required to attend a conference as part of an approved learning and development plan	
Attendance x1 at Destination Australia Conference - Reigniting the Future of Tourism	\$253.81
Attendance x1 at the South Australian Visitor Information Centre Conference	\$1,258.57
Attendance x2 at the 2022 Australian Sports Turf Management Conference & Trade Exhibition	\$3,634.50
Representing the Corporation – travel required to represent the City of Adelaide at a meeting or networking event	
Attendance x2 at Asia-Pacific Incentives and Meetings Event (AIME) with Adelaide Convention Bureau	\$1,643.57
Speaker at a Conference – travel required to present at a forum or event	
Attendance x1 at 2022 National Reconciliation Action Plan (RAP) Conference	\$218.00

Administration Gifts and Hospitality Register

Under Regulation 35(2), Local Government (General) Regulations 2013(e) the City of Adelaide is required to provide a summary of the details, including the cost, of any gifts or hospitality above the value of \$50 provided to employees of the council during the relevant financial year funded in whole or in part by the council.

Date Received	Description	Provider	Value
12/07/2021	SALA Festival Opening Event **CANCELLED**	SALA Festival	\$50
15/07/2021	Significant service celebration that forms part of the Recognition Program (approx. 70 employees)	City of Adelaide	\$255
2/08/2021	Invitation to Illuminate Adelaide Partner Event on 11 August 2021, plus one guest	Illuminate Adelaide Foundation	\$50
12/08/2021	ASO Star Wars: Return of the Jedi in Concert Saturday, 21 August 2021 6.00pm Pre-concert drinks in the Star Room 7.00pm Concert commences (2hrs 30mins including interval – interval drinks in Star Room) Adelaide Entertainment Centre, Corporate Box	Novatech	\$240
27/08/2021	2 x tickets to Port Adelaide Football Club game on Friday 27 August 2021	South Australian Tourism Commission	\$186
2/09/2021	City of Adelaide Employee Annual Awards Ceremony that forms part of the Recognition Program (approx. 320 employees and 20 volunteers)	City of Adelaide	\$7,091
16/09/2021	Invitation and ticket to Business SA's 'Climate of Opportunity' Luncheon Event	Business SA	\$119
17/09/2021	Tarnanthi: Festival of Contemporary Aboriginal & Torres Strait Islander Art 2021 Official Launch Thursday 14 October 2021, from 6:00pm at the Art Gallery of South Australia	Art Gallery of South Australia	\$50
20/09/2021	2 x 2021 Nature Festival Host Welcome Ceremony Ticket	2021 Nature Festival	\$100
23/09/2021	2 x TICSA Partnership event	TicSA	\$100
1/10/2021	Attendance at Study Adelaide awards event, Adelaide Convention Centre	Study Adelaide	\$60
6/10/2021	1 x ticket to Feast Program Launch, 19 October 2021, 3pm	Feast Festival	\$50
8/10/2021	2x Hosting – OzAsia Festival – Pre-show Function and Performance, Friday 22 October 2021 at 7pm	OzAsia Festival	\$198
8/10/2021	Hosting – OzAsia Festival – Pre-show Function and Performance, Thursday 21 October 2021 at 6pm	OzAsia Festival	\$120
8/10/2021	Invitation to 2022 Adelaide Festival Program Reveal Tuesday 26 October 2021 Bonython Hall, University of Adelaide.	Adelaide Festival	\$50
11/10/2021	3 x ticket to OzAsia Festival Opening Night, 21 October 2021 6.15pm	OzAsia Festival	\$210

Date Received	Description	Provider	Value
11/10/2021	2 x tickets to Moon Lantern Trail VIP Reception, 23 October 2021 7pm	OzAsia Festival	\$94
19/10/2021	5 x VIP ticket to SA Music Awards 18 November 2021, from 5:00pm, at Old Adelaide Gaol.	Music SA	\$400
20/10/2021	2 x tickets to ASO performance as guest of Novatech creative Classical Spectacular – Adelaide Symphony Orchestra	Novatech	\$108
21/10/2021	Access Club Raffle Prize double pass to see Somewhere, Everywhere, Nowhere performance, Thursday 21 October 2021, 8pm, Space Theatre	OzAsia Festival	\$98
21/10/2021	OzAsia Festival – Somewhere, Everywhere, Nowhere performance, Thursday 21 October 2021, 8pm, Space Theatre	OzAsia Festival	\$98
22/10/2021	1 x double pass to OzAsia Festival – Somewhere, Everywhere, Nowhere performance, Saturday 23 October 2021, 8pm, Space Theatre	OzAsia Festival	\$98
22/10/2021	3x Invite to 2022 Adelaide Festival Sponsor Cocktail Function, Wednesday 10 November 2021, 4pm	Adelaide Festival	\$300
29/10/2021	1 x double pass – OzAsia Festival –Perahu Perahu performance, Saturday 30 October 2021, 2pm, Space Theatre	OzAsia Festival	\$90
29/10/2021	4 x 2021 South Australian Tourism Awards Gala Dinner	TiCSA	\$740
29/10/2021	OzAsia Festival – Perahu Perahu performance, Saturday 30 October 2021, 2pm, Space Theatre	OzAsia Festival	\$90
29/10/2021	Social Club Raffle Prize – 1 x double pass – OzAsia Festival – Two performance, Friday 5 November 2021, 8pm, Space Theatre	OzAsia Festival	\$98
29/10/2021	Ticket to South Australian Tourism Awards Gala Dinner on Thursday 4 November 2021, at Adelaide Oval.	SA Tourism Commission	\$185
12/11/2021	4x Invite to Fringe Business Development Day, Monday 29 November 2021, 1pm – 4pm, Carclew	Fringe Festival	\$200
24/11/2021	City of Adelaide End of Year Recognition Lunch that forms part of the Recognition Program (approx. 450 employees and 20 volunteers)	City of Adelaide	\$10,479
29/11/2021	Property Council Christmas Lunch 2021	Property Council (SA)	\$200
2/12/2021	2 x VIP ticket to South Australian Screen Awards 3 December 2021, from 5:30pm, at Mercury CX	Mercury CX	\$190
9/12/2021	Volunteer recognition celebration that forms part of the recognition program (approx. 40 volunteers)	City of Adelaide	\$237

Date Received	Description	Provider	Value
20/12/2021	Invitation to Adelaide Fringe Foundation Donor Circle Event. Includes light refreshments. Thursday 20 January 2022, 5:30pm to 7pm	Adelaide Fringe	\$50
9/01/2022	2 x ticket to 9 January 2022 Tennis session to host stakeholders	Tennis Australia	\$600
12/01/2022	4 x Corporate Suite Tickets (Hosting) for 14 January 2022	Tennis Australia	\$1,000
24/01/2022	2022 Adelaide Biennial of Australian Art: Free/State Official Opening on 3 March 2022	Art Gallery of South Australia	\$50
26/01/2022	1 x complimentary ticket to attend the Business SA Vision for the State Series 16 February 2022	Business SA	\$160
28/01/2022	2x Opening Night of the 2022 Helpmann Academy Graduate Exhibition at ACE Open on 17 February 2022	Helpmann Academy	\$100
31/01/2022	2 x Tourism Australia Industry Partnership Lunch – Wednesday 16 February 2022 @ Meat & Wine Co	Tourism Australia	\$138
8/02/2022	1 x invitation to Building a Bigger, Better South Australia – Advertiser/News Corp Australia	NewsCorp	\$200
9/02/2022	2 x ticket to West Village Launch – Saturday 19 February 2022, 4pm-5.30pm	West Village	\$100
10/02/2022	VIP Invitation to West Village Launch on 19 February 2022	West Village	\$50
11/02/2022	Tickets to Smashed the Brunch Party on 20 February 2022	Hey Boss	\$100
23/02/2022	3 x Tickets to 'Tom Waits for noone' – Gallagher company (\$39 each)	Adelaide Fringe	\$117
2/03/2022	2 x complimentary ticket to attend Sean Quinn – Adelaide Fringe Event (\$50 each) 2 x complimentary ticket to attend Plastica Fantastica – Adelaide Fringe Event (\$20 each); 4 x complimentary ticket to attend (\$50 each); 2x complimentary ticket to attend Nina Simone – Adelaide Fringe Event (\$38 each)	Adelaide Fringe	\$316
10/03/2022	2 x tickets to WOMADelaide – Friday evening session	WOMADelaide	\$640
11/03/2022	Jimeoin LIVE Tickets	Adelaide Fringe	\$84
16/03/2022	20 x GA tickets (\$100 each) to Under The Southern Stars – A Rock Music Concert Series Friday night event gifted to the City of Adelaide Social Club	Under The Southern Stars	\$2,000
21/03/2022	2 x tickets to Tasting Australia Partner Networking Event.	Tasting Australia	\$85
25/03/2022	2x Illuminate 2022 program launch	Illuminate Festival	\$100
29/03/2022	1 x complimentary ticket to American Chamber of Commerce (AmCham) Business Lunch	Uni SA	\$219
29/03/2022	Kaurna: Still Here Launch – 8 April 2022	Guildhouse & SA Museum	\$50
7/04/2022	1 x complimentary invite to Tasting Australia presented by RAA Travel on 22 April 2022	RAA	\$100

Date Received	Description	Provider	Value
13/04/2022	2 x complimentary ticket Illuminate Adelaide 2022 program announcement and luncheon	Illuminate Adelaide	\$200
19/04/2022	1 x complimentary ticket Town Square Kitchen Partners Dinner – networking opportunity	Tasting Australia	\$295
4/05/2022	1 x complimentary ticket Illuminate Adelaide 2022 Partner Briefing (networking opportunity and refreshments available)	Illuminate Adelaide	\$100
4/05/2022	3 x complimentary ticket Launch of Umbrella Festival	Music SA	\$150
26/05/2022	2 x complimentary tickets to the Disney "Frozen the Musical" opening night	Disney	\$390
31/05/2022	1 x complimentary ticket 2022 Adelaide Festival Sponsor Lunch - networking opportunity	Adelaide Festival	\$100
31/05/2022	4 x complimentary ticket 40 Under 40 Awards - dinner and networking	Solstice Media	\$684
16/06/2022	1 x complimentary ticket Illuminate Adelaide 2022 Opening Event for Ouchhh Studio Wisdom of AI Light and City Lights	Illuminate Adelaide	\$70
16/06/2022	1 x complimentary ticket Opening Event for Light Cycles	Illuminate Adelaide Foundation	\$50

Administration Credit Card Transactions

In accordance with the *Local Government Act and Regulation 35(2), Local Government (General) Regulations 2013*, Council advises the expenditure incurred from 1 July 2021 to 30 June 2022 on credit cards by its employee's amounts to \$821,542.90.

A detailed listing of the expenditures can be found on City of Adelaide's website via the following link <https://www.cityofadelaide.com.au/freedom-of-information/>

Legal Expenditure

Under *Section 131, Local Government Act 1999 (SA)(1a)* the City of Adelaide is required to report annually the total expenditure of legal costs by the council. The expenditure between 1 July 2021 to 30 June 2022 was \$1,430,373. This is included as a line item in the City of Adelaide Financial Statements.

Expenditure of legal costs across the organisation, over the FY2021 - 22, consisted of; legislative obligations and compliance, commercial leasing and property development activities, management of employee relations requirements, COVID-19 management and mandates, management of Council requests and investigations, management of rating requirements, and project related risks and contractual management.

City of Adelaide Governance

The Council

The Council is established to provide for the government and management of the City of Adelaide area. Council's role is to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area. Council is accountable for city leadership, strategy development and delivery of efficient and effective local government services.

The Council comprises a Lord Mayor and 11 Councillors (four Area Councillors, two South Ward Councillors, three Central Ward Councillors, two North Ward Councillors) who have been elected by the community to represent the interests of Adelaide's residents and daily city users.

Council Membership from 1 July 2021 to 30 June 2022

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Lord Mayor	Councillor Arman Abrahamzadeh OAM appointed from 1 December 2021 Councillor Mary Couros appointed from 1 December 2020 to 30 November 2021
Area Councillors	Anne Moran, Arman Abrahamzadeh OAM, Franz Knoll, Kieran Snape (appointed 17 August 2021)
North Ward Councillors	Phillip Martin, Mary Couros
Central Ward Councillors	Simon Hou, Jessy Khera, Greg Mackie OAM (resigned 14 June 2022), vacant position
South Ward Councillors	Dr Helen Donovan, Alexander Hyde

Pursuant to Section 41 of the *Local Government Act 1999* (SA) (the Act), Council may establish committees to:

- Assist it in the performance of its functions
- Inquire into, and report on, matters within the ambit of its responsibilities
- Provide advice
- Exercise, perform or discharge delegated powers, functions or duties.

Pursuant to Sections 42 and 43 of the Act, Council may establish subsidiaries to:

- Provide a specified service or services
- Manage or administer property, facilities or activities on behalf of the Council (Section 42 only)
- Perform a function of the Council under the Act (or another Act).

Decision Making Structure

Council

- City Leadership and Legislative Responsibility

Council Committees

- The Committee
- Audit and Risk Committee (name changed from Audit Committee in October 2021)
- CEO Performance Review Committee
- Reconciliation Committee

Panel

- Council Assessment Panel (CAP)

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (known as Kadaltilla / Park Lands Authority as per gazettal of Charter in October 2021)
- Adelaide Economic Development Agency (AEDA)
- Adelaide Central Market Authority (ACMA)

Associated entities

- Brownhill Keswick Creek Regional Subsidiary
- The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings

All meetings of the Council, committees, CAP and Kadaltilla / Park Lands Authority are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions.

As part of its Strategic Plan 2020 - 24, Council has committed to transparent decision-making based on data and evidence, and robust financial management as key enabling priorities. All Council items are assessed with the objective of ensuring transparency to ratepayers, while adhering to strict legislative provisions, such as those outlined in Section 90(3) of the *Local Government Act 1999* (SA) and honouring all contractual requirements.

Council is the main decision-making body. Documentation for each meeting (agenda with reports/attachments, minutes and meeting documents released from confidence) are available and accessible on the City of Adelaide's website (cityofadelaide.com.au).

Council meets monthly and The Committee twice per month. Special meetings are convened when required. CAP and Kadaltilla / Park Lands Authority meet monthly, the Audit and Risk Committee meets at least 6 times per year, the Reconciliation Committee meets quarterly, and the CEO Performance Review Committee meets at least twice a year and as required.

Public involvement at meetings

Public are welcome to attend meetings of Council and The Committee. These are the only meetings live streamed to the City of Adelaide website. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the Act.

Pursuant to the COVID-19 Public Health Emergency and the Electronic Participation in Council Meetings Notice (No 1) 2020 some meetings were held remotely using Zoom and streamed live to

the City of Adelaide YouTube channel accessed via the City of Adelaide website. This capability ceased from 21 June 2022 following the revocation of the Emergency Declaration for COVID-19.

Members of the public can request to speak at a meeting of Council (deputation) or Kadaltilla / Park Lands Authority (representation). A deputation or representation must be on matters that are the subject of deliberation at the meeting, or over which Council or Kadaltilla / Park Lands Authority has a direct interest or responsibility. Registration and conditions are available on the City of Adelaide's website (cityofadelaide.com.au).

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with Section 90(1) of the Act, all meetings held by Council are conducted in a place open to the public and operate in accordance with the provisions of the Act, Code of Practice and Parts 1, 2 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

On every occasion that the provision to exclude the public within Section 90(2) and (3) of the Act was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with Section 90(7) of the Act.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in Section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in Section 91(9) of the Act.

The Committee

The Committee is formed under Section 41 of the Act as an advisory committee to Council and an informal discussion forum. The Committee meets twice per month with the first meeting to review reports to be considered at the subsequent meeting of Council and the second meeting providing a forum for discussion on items presented by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council's Strategic Plan.

The Committee operates in accordance with the provisions of the Act, its Terms of Reference and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor and all Councillors, with the Chair being the Deputy Lord Mayor.

Audit and Risk Committee

The Audit and Risk Committee is established pursuant to Section 41 and in accordance with Section 126 of the Act addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit and Risk Committee conducts its business in accordance with the provisions of the Act, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor, one City of Adelaide Councillor, three External Independent Members, two Proxy City of Adelaide Members (to October 2021). The Lord Mayor, one City of Adelaide Councillor, four External Independent Members, two Proxy City of Adelaide Members (from October 2021)

Membership

Presiding Member	David Powell
Specialist Members	David Powell, Paula Davies, John Oliver (from 13 October 2021), Simon Rodger (from 13 October 2021)
Council Members	Lord Mayor, Sandy Verschoor; Councillor Alexander Hyde (until 20 January 2022), Councillor Franz Knoll (from 8 February 2022)
Proxy Committee Members	Councillor Franz Knoll (for the Lord Mayor until 20 January 2022) and Councillor Mary Couros (for Councillor Alexander Hyde until 20 January 2022 and for Councillor Franz Knoll from 8 February 2022)

CEO Performance Review Committee

The CEO Performance Review Committee (CEOPRC) is formed pursuant to Section 41 of the Act to develop, monitor and assess key performance indicators and establish a process by which CEO performance is measured. The CEOPRC operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in *the Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor, the Deputy Lord Mayor, one Councillor and two independent Members.

Membership

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Presiding Member	Councillor Arman Abrahamzadeh OAM (from 1 December 2021) Councillor Mary Couros (until 30 November 2021)
Council Member	Councillor Mary Couros (from 1 December 2021)
Independent Members	William Spur (from 1 December 2021 to July 2022 [dec.]), Jeff Tate (from 1 December 2021)

Reconciliation Committee

The Reconciliation Committee is formed pursuant to Section 41 of the Act and works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events. The Reconciliation Committee operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor (Ex Officio), three Council Members, three strategic agency representatives, three Aboriginal and/or Torres Strait Islander representatives, one Kaurna specific representative and two proxies.

Membership

Presiding Members (Dual Chairs)	Lord Mayor, Sandy Verschoor, Yvonne Agius
Deputy Presiding Member (Deputy Chair)	Ivan-Tiwu Copley OAM JP
Strategic Agency Representatives	Ian Liddy, Shona Reid
Kaurna Nation Cultural Heritage Association Committee Representative	Jeffrey Newchurch
Aboriginal and/or Torres Strait Islander community representatives	Yvonne Agius, Ivan-Tiwu Copley OAM JP, Eddie Peters
Council Members	Councillor Mary Couros, Councillor Dr Helen Donovan, Councillor Franz Knoll
Proxies	Lynette Crocker, Deanne Hanchant-Nichols

Council Assessment Panel (CAP)

The CAP is established in accordance with Section 83 of the *Planning, Development and Infrastructure Act 2016* (SA) as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of CAP are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993* (SA), *Planning, Development and Infrastructure Act 2016* (SA), *Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017* (SA), its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

One City of Adelaide Council Member and four independent members having qualifications and experience in one or more of the following disciplines: urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member	Nathan Cunningham (from 1 January 2022) Mr Mark Adcock (until 31 December 2021)
Panel Member	Councillor Arman Abrahamzadeh OAM
Specialist Independent Members	Professor Mads Gaardboe (until 31 December 2021), Marc Duncan, Colleen Dunn, Emily Nankivell (from 1 January 2022)
Deputy Panel Member	Julian Rutt (until 31 December 2021), Professor Mads Gaardboe (from 1 January 2022)

Subsidiaries

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the *Local Government Act 1999* (SA) and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter. Council's Strategic Plan and Headlease; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders; to be responsible for the Market being locally and internationally recognised as a leading, vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide and contributes to the development of the wider market district.

Composition

Up to seven Board Members including the Chairperson, appointed by the Council, who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management; and knowledge of the Market. One Board Member must be a Council Member. This was Councillor Alexander Hyde until 20 January 2022 and is currently Councillor Mary Couros.

Membership

Board Members	Theo Maras AM (Chairperson), Nicole Haack, Steve Marafiote, Christine Locher, John Pearce, George Roussos and Councillor Mary Couros
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Adelaide Economic Development Agency

Activities of Adelaide Economic Development Agency (AEDA) are undertaken in accordance with Schedule 2 (parts 1 and 3) of the *Local Government Act 1999* (SA) and its Charter.

Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city's economic growth with a focus on investment attraction, growing our visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide's premier shopping destination.

Composition

A maximum of nine members, one must be the Lord Mayor and one must be a representative of the Advisory Committee established under the Charter. Up to seven Board Members must be appointed by the Council in accordance with the Charter.

Membership

Board Members	Nikki Govan (Chairperson), Lord Mayor Sandy Verschoor, Steve Maras, Oliver Brown, Jaimee Charlton, Craig Holden, Tammy Barton, Manuel Ortigosa and Tim Last
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Brown Hill and Keswick Creek Stormwater Board

The Brown Hill Keswick Creek (BHKC) Stormwater Project is a collaborative effort between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens to mitigate significant flood risks

and help safeguard properties across the catchment of Brown Hill and Keswick Creek — which impacts each of the constituent councils.

From its inception in 2007 until February 2018, the project was conducted as a joint arrangement between the constituent councils. The Stormwater Management Plan was developed during this phase, leading to its subsequent approval by the Stormwater Management Authority and gazettal of its adoption in February 2017.

A condition of the Stormwater Management Authority approving the Plan was that a regional subsidiary be established within 12 months to implement the Plan and manage its works. The Brown Hill and Keswick Creek’s Stormwater Board (the Board) was established in February 2018 as a regional subsidiary pursuant to section 43 of and schedule 2 to the *Local Government Act 1999*.

Composition

Five independent members appointed following recommendations made by a Nominations Committee of representatives from each of the constituent councils. Each Board member contributes a unique set of skills and experience. Board members are appointed for a term of three years and are eligible for reappointment at the conclusion of their term.

Membership

Board Members	Judith Choate (Chairperson), Geoff Vogt, Rachel Barratt, Rob Gregory, Howard Lacy
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Kadaltilla / Park Lands Authority

The Adelaide Park Lands Authority is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)* (the APL Act). Section 5 of the APL Act establishes the Adelaide Park Lands Authority as a subsidiary of the City of Adelaide under the provisions of the *Local Government Act 1999 (SA)* (the LG Act). In October 2021, the Minister approved a change to the Authority’s Charter so that it would be branded as the ‘Kadaltilla / Park Lands Authority’ (Kadaltilla).

Kadaltilla is the principal advisor to both the City of Adelaide and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy (APLMS); delivering the APLMS by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

Kadaltilla operates in accordance with the provisions of the APL Act, the LG Act, its Charter and Code of Practice.

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of Kadaltilla, a person appointed by Council; and 4 other members appointed by Council; and 5 members appointed by the Minister responsible for the APL Act including one of whom will be the Deputy Presiding Member.

Membership

Presiding Member	Lord Mayor, Sandy Verschoor
Deputy Presiding Member	Kirsteen Mackay
Board Members	Allison Bretones, Rob Brookman AM, Jessica Davies-Huynh (until 30 December 2021), Councillor Dr Helen Donovan (from 5 May 2022), Stephen Forbes (until 31 March 2022), Ashley Halliday (from 1 April 2022), Councillor Alexander Hyde (until 20 January 2022), Stephanie Johnston, Craig Wilkins and Ben Willsmore
Proxy Board Members	Councillor Arman Abrahamzadeh OAM (for Councillor Alexander Hyde until 20 January 2022 and for Councillor Dr Helen Donovan from 5 May 2022), Professor Emeritus Damien Mugavin (for Stephanie Johnston)

Procurement Policies and Procedures

The City of Adelaide's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end-to-end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including social, environmental, aboriginal and cultural considerations and the use of local goods and services; and
- Delegated signing authority, contracts that are \$2 million or greater are presented to Council and delegated to the CEO for contract execution.

The City of Adelaide reserves the right to undertake open or select tenders when it considers appropriate. In circumstances where we enter purchasing contracts other than those resulting from a tender process, we will record the reasons for entering those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$150,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$150,000 City of Adelaide will usually call for formal tenders.

The City of Adelaide is committed to achieving value for money in the procurement of goods and services that provide benefit to the community, and to supporting the economic, environmental, cultural, and social life of the city. In June 2021, the policy was amended to include a stronger focus on social benefit and procurement outcomes, with the inclusion of Aboriginal, cultural, environmental, and local economic outcomes to deliver on Council's Strategic Plan 2020 – 24.

The policy allows for each procurement to be strategically planned to encompass weighted evaluation criteria which ensures policy objectives are being achieved through successful procurement outcomes.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. The principles of the policy are consistent with national codes and standards.

The policy supports the Principles of the State Government’s Industry Participation Policy and an employment contribution test or Industry Participation Policy Plan may be applied to tenders, testing the number of labour hours of South Australian residents associated with the primary contract. The Plan provides a clear statement of a tenderers commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender and the procurement policy allows for the assigned weighting to be varied for each procurement.

Contract Management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally, and a software system allows administration of contract data and provides additional tools to improve process rigour. The City of Adelaide is committed to high standards of corporate governance and accountability.

Procurement Audit

During 2021 - 22 an external auditor reviewed the Procurement & Contracts Management function at the City of Adelaide. There was particular focus on the effectiveness of this function as a centralised unit, to identify opportunities and make recommendations to the City of Adelaide to maximise operational efficiencies.

National Competition Policy

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market. The City of Adelaide has a complaints mechanism in place and in 2021 – 22 no complaints were received with regard to competitive neutrality.

Significant Business Activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

All City of Adelaide business activities include checks for competitive neutrality. In setting fees and charges, relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies, and organisational policies are considered.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million.

Business Activity	Type	CRP/COR/	Comments
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		COM*	
UPark	Council	COM	Provision of off-street parking services across the City.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 72 stalls and ancillary car parking.
Central Market Arcade	Council	COM	A mixed-use undercover shopping centre adjacent to the Adelaide Central Market with 60+ shops and ancillary car parking.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Risk Management and Audit

The Audit and Risk Committee was established pursuant to Section 126 of the *Local Government Act 1999* (SA), to assist the Council discharge its responsibilities. Reporting to City of Adelaide, the Audit and Risk Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, management plans and business plans, service planning and performance, internal audit and external audit.

City of Adelaide maintains an Internal Audit function which reports to Strategic Risk and Internal Audit Group and the Audit and Risk Committee. The role of the Internal Audit function is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance and risk obligations. The Internal Audit function is contracted to KPMG for a period of 2 years, plus 2 options for 1-year extensions, expiring in 2024. The Internal Audit plan is reviewed and endorsed by the Audit and Risk Committee who also review internal audit report findings on a quarterly basis.

Pursuant to Section 128 of the *Local Government Act 1999* (SA), the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit and Risk Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000:2018.

The framework ensures risks are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong Executive involvement through monthly reporting of risk and internal audit matters to the Executive Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit and Risk Committee.

Internal Control Framework

Pursuant to Section 125 of the *Local Government Act 1999* (SA), Council must ensure that appropriate policies and procedures for internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of activities such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes required to be kept

List of Registers

List of Registers required to be kept under the *Local Government Act 1999* (SA), *Local Government Elections Act 1999* (SA) and the *City of Adelaide Act 1998* (SA) are:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Gifts and Benefits (incorporated into the Members Register of Allowances and Benefits)
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations and Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies
- Register of building upgrade agreements
- Register of Delegations.

Codes of Conduct or Practice

Codes of Conduct or Practice required to be kept under *the Local Government Act 1999* (SA), *Local Government (Elections) Act 1999* (SA), and the *City of Adelaide Act 1998* (SA) are:

- Code of Conduct for Council Members (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for Access to Meetings and Documents (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for the Conduct of Council / Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 (SA) are varied (incorporated into the City of Adelaide Standing Orders)
- Code of Conduct for Employees

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide Strategic Plan 2020 – 24 and annual reports are available from the City of Adelaide website (cityofadelaide.com.au).

Local Nuisance and Litter Control Act and Regulations

During 2021 – 22 Council investigated 430 reports of Local Nuisance and 508 reports of Littering under the *Local Nuisance and Litter Control Act 2016*.

Three expiation notices were issued for Noise pursuant to section 18(2) – (Person who carries on an activity resulting in a local nuisance) and one expiation notice was issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters). 48 Local Nuisance Exemptions were issued under Section 19 of the Act. No Litter Abatement Notice were issued, no Nuisance Abatement Notices were issued and no civil penalties were negotiated under Section 34 of the Act.

Freedom of information applications

There were 25 active requests for information from 1 July 2021 to 30 June 2022 made under the *Freedom of Information Act 1991 (SA)*. In summary:

New applications	23
Applications brought forward from previous year	2
Access granted in full	4
Access granted in part	7
Access refused (includes records which do not exist)	3
Transferred	2
Closed / withdrawn	1
Undetermined as at 30 June 2022	8
Internal review – decision confirmed	0
Internal review – decision varied	1

The Freedom of Information Statement is available on the City of Adelaide website (cityofadelaide.com.au/freedom-of-information/). Enquiries or requests for information under the *Freedom of Information Act 1991 (SA)* should be forwarded to:

Freedom of Information Officer
City of Adelaide
GPO Box 2252
Adelaide SA 5001
FOI@cityofadelaide.com.au

Section 270 Internal Reviews of Council decisions

During 2021 - 22, the City of Adelaide dealt with three applications under Section 270 of the *Local Government Act 1999 (SA)*, for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date Received	Matter	Outcome
10/09/2021	Review of Memorial Guidelines and application process and decision	Decision making process to be completed again against criteria set out in Council's Guidelines
26/07/2021	Review of Traffic Impact Statement resulting in parking expiation	Decision to issue expiation supported, in accordance with legislation
25/11/2021	Review of decision to revoke busking permit	Decision to issue busking permit supported

Council Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2022, the total representation quota for the City of Adelaide was 1:2,795 and the total number of electors was 33,540 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table following:

Council	Number of Electors	Representation Quota
Adelaide	33,540	1:2,795
Charles Sturt	90,259	1:5,309
Marion	68,216	1:5,247
Port Adelaide Enfield	89,105	1:4,950
Salisbury	98,474	1:6,564
Tea Tree Gully	74,880	1:5,760

The representative structure in 2021 - 22 was: the Lord Mayor elected at large, and 11 Councillors elected as representatives of three wards and the area as a whole. The North and South Wards were represented by two Ward Councillors, the Central Ward represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

As required under section 12(19) of the *Local Government Act 1999 (SA)*, City of Adelaide undertook a Representation Review during 2021 - 22. As a result of the review, the Electoral Commissioner has determined the following representative structure to be effective from the 2022 Periodic Election: The Lord Mayor to be elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North Ward will be represented by two Ward Councillors, the Central Ward will be represented by four Ward Councillors and the South Ward will be represented by three Ward Councillors and the area as a whole will be represented by two Area Councillors.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998 (SA)*. These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and a higher allowance for Councillors appointed to the role of Deputy Lord Mayor.

Council Member	*Allowance received for 2021-2022
Lord Mayor Sandy Verschoor	\$188,589.64
Councillor Arman Abrahamzadeh OAM (Deputy Lord Mayor from 1 December 2021)	\$40,702.40
Councillor Mary Couros (Deputy Lord Mayor to 30 November 2021)	\$33,317.92
Councillor Dr Helen Donovan	\$27,627.92
Councillor Simon Hou	\$27,627.92
Councillor Alexander Hyde	\$28,706.02
Councillor Jessy Khera	\$27,627.92
Councillor Franz Knoll	\$27,627.92
Councillor Greg Mackie OAM (resigned from Council on 14 June 2022)	\$26,390.00
Councillor Phillip Martin	\$27,627.92
Councillor Anne Moran	\$27,627.92
Councillor Kieran Snape (from 17 August 2021)	\$24,194.51

*Inclusive of Council, Committee or Subsidiary board position

Remuneration amounts per Council Committee or Subsidiary

Committee/Subsidiary	Role	Allowance from 1 July 2021
The Committee	Chair	\$ - (included as part of Deputy Lord Mayor allowance)
Audit and Risk Committee	Chair	\$600 per meeting
	Chair	\$100 per meeting when requested by Council or Committee to attend any Council or Committee meeting
	Independent Members Council Members	\$500 per meeting \$ -
Reconciliation Committee	Dual Chair	\$650 per meeting
	Committee Member	\$550 per meeting
	Council Member	\$ -
Adelaide Park Lands Authority	All including Lord Mayor (note Lord Mayor donates sitting fee to Adelaide Park Lands Prize)	\$81.80 per hour + 3 x per hour preparation fee, per meeting
Adelaide Central Market Authority	Chair	\$2,145.83 per session
	Board Member (note Chair donates remuneration to chosen charity)	\$1,287.50 per session

Adelaide Economic Development Agency	Chair Deputy Chair Board Member	\$25,000 + GST per year \$1,150 + GST per meeting \$950 + GST per meeting
Council Assessment Panel	Chair Ordinary Member	\$650 per meeting \$150 per briefing/workshop \$550 per meeting \$150 per briefing/workshop

Training and Development Activities for Council Members

Council Members undertake training based on Council business and their own professional development requirements. The following training and development programs were attended by Council Members from 1 July 2021 to 30 June 2022:

Lord Mayor Sandy Verschoor

- SAHMRI Be Well Plan 2021 Training
- LGA Short Course Mayors Forum – Leadership – Lessons for the Future
- Governance and professional development coaching

Councillor Phillip Martin

- Webinar – Reset: A New Public Agenda for the Arts

Overseas and Interstate Travel Activities for Council Members

Under *Regulation 35(2), Local Government (General) Regulations 2013* the City of Adelaide is required to provide details, including the cost, of any interstate and international travel, excluding prescribed interstate travel, undertaken by members of the council during the relevant financial year funded in whole or in part by the council.

No overseas or interstate travel was undertaken in an official capacity by a Council Member from 1 July 2021 to 30 June 2022.

Lord Mayor and Council Members Gifts and Hospitality Register

In accordance with *Regulation 35(2), Local Government (General) Regulations 2013(e)* the City of Adelaide is required to provide a summary of the details, including the cost, of any gifts and hospitality above the value of \$50 provided to Council Members during the relevant financial year funded in whole or in part by the council.

Date Received	Member Name	Description	Value
Jul-21	Councillor Simon Hou (Central Ward Councillor)	Attendance at Business SA 2021 - 2022 State Budget Luncheon on 2 July 2021 at Adelaide Oval	\$240.00
Jul-21	Councillor Franz Knoll (Area Councillor)	Attendance at the Business SA 2020/21 Budget Luncheon held on 2 July 2021 at Adelaide Oval	\$240.00
Jul-21	Councillor Mary Couros (North Ward Councillor)	Attendance on behalf of the Lord Mayor at the 2021 Building Institute Chapter Awards Dinner on 2 July 2021 at National Wine Centre	\$160.00
Aug-21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets to Illuminate Light Cycles followed by function at the Light Cycles Bar - tickets valued at \$68.00 each	\$136.00

Aug-21	Councillor Mary Couros (North Ward Councillor)	2 x tickets to Illuminate Light Cycles Function on 11 August 2021 valued at \$68.00 each	\$136.00
Aug-21	Councillor Jessy Khera (Central Ward Councillor)	Attendance on behalf of the Lord Mayor at the Australia Malaysia Business Council Dinner and Awards Presentation on 28 August 2021 at the Adelaide Convention Centre	\$120.00
Sep-21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets at \$106.00 each to attend Goldner String Quartet & Piers Lane at Adelaide Town Hall on Wednesday 22 September 2021	\$212.00
Sep-21	Councillor Simon Hou (Central Ward Councillor)	2 x tickets to attend Verdi Requiem at the Adelaide Town Hall on 25 September 2021. Tickets valued at \$70.00 each	\$140.00
Sep-21	Councillor Arman Abrahamzadeh (Area Councillor)	2 x tickets to Goldner String Quartet & Piers Lane on Wednesday 22 September 2021. Tickets valued at \$106.00 each	\$212.00
Sep-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Business SA - Climate of Opportunity Luncheon on Thursday 30 September 2021 at National Wine Centre	\$119.00
Sep-21	Councillor Keiran Snape (Area Councillor)	Attendance at Business SA's Climate of Opportunity Lunch at the National Wine Centre of South Australia on 30 September 2021	\$120.00
Sep-21	Councillor Franz Knoll (Area Councillor)	Attendance at Verdi Requiem on 25 September 2021 - 2 x tickets @ \$70.00 each	\$140.00
Oct-21	Lord Mayor Sandy Verschoor	1 x \$180 ticket SA Leaders: Celebrating Women in Business Luncheon 12 October 2021	\$180.00
Oct-21	Councillor Arman Abrahamzadeh (Area Councillor)	2 x tickets @ \$70.00 each to attend White Pearl at the Dunstan Playhouse on 22 October 2021	\$140.00
Oct-21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets @ \$70.00 each to attend White Pearl at the Dunstan Playhouse on 22 October 2021	\$140.00
Oct-21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets @ \$70.00 each to attend White Pearl at the Dunstan Playhouse.	\$140.00
Oct-21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets at \$170.00 each to attend the 2022 Australian of the Year Awards at the Adelaide Convention Centre on 21 October 2021	\$340.00
Oct-21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets to attend The Ten Tenors at her Majesty's Theatre on 10 October 2021. Tickets valued at \$129.00 each	\$258.00
Oct-21	Councillor Franz Knoll (Area Councillor)	2 x tickets to attend The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021. Tickets valued at \$129.00 each	\$258.00
Oct-21	Councillor Kieran Snape (Area Councillor)	2 x tickets to attend The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021. Tickets valued at \$129.00each	\$258.00
Oct-21	Councillor Franz Knoll (Area Councillor)	2 x tickets to The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021 valued at \$129.00 each	\$258.00
Oct-21	Councillor Anne Moran (Area Councillor)	2 x tickets valued @ \$170.00 each to attend the 2022 Australian of the Year Awards on 21 October 2021 at the Adelaide Convention Centre	\$340.00
Oct-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	\$120.00
Oct-21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	\$120.00

Oct-21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	\$120.00
Oct-21	Councillor Franz Knoll (Area Councillor)	Attendance at Business Leaders' Luncheon at the Adelaide Town Hall on 15 October 2021	\$120.00
Oct-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Chinese Community Culture & Trade Promotion Association's National Day & Mid-Autumn Festival Gala Dinner on Friday 1 October 2021	\$120.00
Oct-21	Councillor Arman Abrahamzadeh (Area Councillor)	Attendance on behalf of the LM at the Golf Industry Awards Night at the Adelaide Convention Centre on 23 October 2021. Tickets \$160.00 each	\$320.00
Oct-21	Councillor Mary Couros (North Ward Councillor)	Attended on behalf of Lord Mayor University of Adelaide's invitation to officially welcome the new Governor of South Australia on Friday 22 October 2021 at the National Wine Centre	\$120.00
Nov-21	Lord Mayor Sandy Verschoor	2 x \$125pp ticket = \$250 for Mainstreet SA Awards Gala Dinner 12 November 2021 at the Hilton Hotel	\$250.00
Nov-21	Councillor Franz Knoll (Area Councillor)	4 x tickets @\$60.00 each for the corporate box at the 2021 National Pharmacies Christmas Pageant	\$240.00
Nov-21	Councillor Kieran Snape (Area Councillor)	4 x tickets for the Corporate Box at the 2021 National Pharmacies Christmas Pageant	\$240.00
Nov-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Melbourne Cup Luncheon @ Crown Plaza on 2 November 2021	\$150.00
Nov-21	Councillor Kieran Snape (Area Councillor)	Attendance at Vision for the State Series: Peer Malinauskas on 19 November 2021	\$160.00
Nov-21	Councillor Mary Couros (North Ward Councillor)	Attendance at Vision for the State Series: Peter Malinauskas	\$160.00
Nov-21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Vision for the State Series: Peter Malinauskas on 19 November 2021	\$160.00
Nov-21	Councillor Arman Abrahamzadeh (Area Councillor)	Corporate Box Tickets to the 2021 National Pharmacies Christmas Pageant - 4 tickets @ \$60.00 each	\$240.00
Dec-21	Lord Mayor Sandy Verschoor	2 x for Councillor Christmas dinner \$60pp on 15 December 2021	\$120.00
Dec-21	Councillor Alexander Hyde (South Ward Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021	\$160.00
Dec-21	Councillor Arman Abrahamzadeh (Area Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021.	\$160.00
Dec-21	Councillor Franz Knoll (Area Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021.	\$160.00
Dec-21	Councillor Alexander Hyde (South Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Dec-21	Councillor Anne Moran (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Dec-21	Councillor Dr Helen Donovan (South Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Dec-21	Councillor Franz Knoll (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00

Dec-21	Councillor Greg Mackie (Central Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Dec-21	Councillor Kieran Snape (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Dec-21	Councillor Mary Couros (North Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Dec-21	Councillor Phillip Martin (North Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120.00
Jan-22	Councillor Dr Helen Donovan (South Ward Councillor)	2 x 2022 Adelaide International Tennis Final tickets for 15 January 2022 - tickets valued at \$300.00 each	\$600.00
Jan-22	Councillor Mary Couros (North Ward Councillor)	2 x 2022 Adelaide International Tennis Final tickets on 15 January 2021 valued at \$300.00 each	\$600.00
Jan-22	Councillor Alexander Hyde (South Ward Councillor)	2 x 2022 Adelaide International Tickets for 14 January 2022. Tickets valued at \$300.00 each	\$600.00
Jan-22	Councillor Arman Abrahamzadeh (Area Councillor)	2 x tickets to attend 2022 Adelaide International Tennis Final on 15 January 2022	\$600.00
Jan-22	Councillor Anne Moran (Area Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	\$300.00
Jan-22	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	\$300.00
Jan-22	Councillor Mary Couros (North Ward Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	\$300.00
Jan-22	Councillor Kieran Snape (Area Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022.	\$300.00
Feb-22	Councillor Mary Couros (North Ward Councillor)	Attendance at Property Council Lunch with Premier Steven Marshall on Friday 11 February 2022	\$185.00
Feb-22	Councillor Arman Abrahamzadeh (Area Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	\$160.00
Feb-22	Councillor Franz Knoll (Area Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	\$160.00
Feb-22	Councillor Kieran Snape (Area Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	\$160.00
Feb-22	Councillor Mary Couros (North Ward Councillor)	Attendance at Vision for the State Series - Business SA - Steven Marshall on 16 February 2022	\$160.00
Mar-22	Councillor Phillip Martin (North Ward Councillor)	Adelaide Festival Closing Weekend Celebration on Sunday 20 March 2022 at SkyCity Adelaide. Tickets valued at \$150 pp	\$300.00
Jun-22	Councillor Arman Abrahamzadeh (Area Councillor)	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	\$308.00
Jun-22	Councillor Phillip Martin (North Ward Councillor)	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	\$308.00
Jun-22	Lord Mayor Sandy Verschoor	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	\$308.00

Jun-22	Councillor Dr Helen Donovan (South Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12pm 8 June 2022 Adelaide Convention Centre	\$308.00
Jun-22	Councillor Mary Couros (North Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12pm 8 June 2022 Adelaide Convention Centre	\$308.00
Jun-22	Councillor Simon Hou (Central Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12pm 8 June 2022 Adelaide Convention Centre	\$308.00
Jun-22	Councillor Alexander Hyde (South Ward Councillor)	2 x \$150 pp tickets to SAIMA Charity Gala Dinner (SAIMA) Saturday 18 June 2022, 6pm	\$300.00

Lord Mayor and Council Members Credit Card Transactions

In accordance with the *Local Government Act and Regulation 35(2), Local Government (General) Regulations 2013*, Council advises the expenditure incurred from 1 July 2021 to 30 June 2022 on credit cards by its Council Members was nil.

Community Land and Council Facilities

Infrastructure, Facilities Management and Property Management

Under the *Local Government Act 1999 (SA)*, Council is required to appropriately manage its property and infrastructure assets.

During 2021 – 22 Council commenced preparation of its Asset Management Plans, with the principles for the Transportation Asset Management Plan endorsed by Council in June. The Asset Management Plans (AMPs) sit underneath the Strategic Asset Management Plan and provide guidance on how Council will manage its assets to deliver upon agreed levels of service, in a financially sustainable manner. Through its AMPs for infrastructure and property assets, Council will continue to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city, now and into the future.

During 2021 – 22, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community, corporate and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach which guides decision making on community land occupancy arrangements where consistent with a relevant Community Land Management Plan and/or the Adelaide Park Lands Management Strategy. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land, incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assists lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or sub-licensing arrangements.

As part of its governance process, Council commenced a review of the Adelaide Park Lands Leasing and Licensing Policy in 2021 – 22. Incorporating best practices relating to leasing and licensing of community land, a draft Park Lands Lease and Licence Policy was supported by

Kadaltilla / Park Lands Authority and approved by Council on 10 May 2022 for the purpose of community consultation. Consultation on the draft Policy occurred between late May and June 2022. Kadaltilla and Council will consider the findings of the consultation and the draft Policy for adoption in 2022 - 23.

Community Land Management Plans (CLMP)

Council is required under the *Local Government Act 1999 (SA)* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under Council’s care control and management for both Park Lands and Non-Park Lands assets. CLMPs provide a framework to ensure consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered. CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. A comprehensive review of Community Land Management Plans for Park Lands commenced in July 2021 to ensure consistency with the Adelaide Park Lands Land Management Strategy 2015-2025. Council CLMPs are available at <https://www.cityofadelaide.com.au/about-council/plans-reporting/strategies-plans-policies/>.

Confidentiality Provisions

Use of Sections 90(2) and 91(7) of the *Local Government Act 1999 (SA)* by Council and its Council Committees

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

Section 91(7) of the Act enables a meeting of Council, or a committee, having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the Act made at each meeting during FY2021/22. Number of times confidentiality provisions used:

	Section 90(2) <i>Order to Exclude</i>	Section 91(7) <i>Confidentiality Order</i>
Council	38	36
The Committee	17	17
Audit Committee	3	3
Audit & Risk Committee	4	4
CEO Performance Review Committee	1	1
Total	63	61

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the Act and Section 91(7) of the Act orders is provided in the following tables.

The date and subject of each Section 91(7) of the Act confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the FY2021/22 is provided in the following tables.

Confidentiality Provisions

Use of Section 90(3) of the *Local Government Act 1999 (SA)*

The table below identifies the number of times a provision under Section 90(3) of the *Local Government Act 1999 (SA)* was utilised to exclude the public:

(a) Information, the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	6
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	14
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	2
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	-
(h) Legal advice	2
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	9
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person engaged by the council), and (ii) would on balance, be contrary to the public interest	3
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	-
(m) Information relating to a proposal to prepare or amend a designated instrument under Part 5 Division 2 of the <i>Planning, Development and Infrastructure Act 2016</i> before the draft instrument or amendment is released for public consultation under that Act;	-
(n) Information relevant to the review of a determination of a Council under <i>the Freedom of Information Act 1991</i>	-
(o) Information relating to a proposed award recipient before the presentation of the award	1
(b) & (d) Combination of provisions above	14
(b) & (i) Combination of provisions above	1
(a), (g) & (h) Combination of provisions above	2
(g) & (h) Combination of provisions above	1
(a) & (g) Combination of provisions above	1
(b) & (h) Combination of provisions above	2
(d) & (j) Combination of provisions above	2
(g), (h) & (j) Combination of provisions above	1
(i), (b) & (d) Combination of provisions above	2

Report on the use of 90(2) and (7) and 91(7) by Council and its Council Committees

90(2) and (7) Order to Exclude

91(7) Confidentiality Order

Subject matter and basis within the ambit of 90(3)

Order to Exclude and Confidentiality Orders

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
1	6/7/2021	The Committee	Whitmore Square Tenancy [Item 7.1] [s90(3) (b) & (d)]	1	Whitmore Square Apartments [Item 7.1] [s90(3) (b) & (d)]	
2	6/7/2021	The Committee	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)]	2	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)]	
3	13/7/2021	Council	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.1.1] [s90(3) (a)]	3	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.1.1] [s90(3) (a)]	The resolution and report [excluding the candidate CVs and applications in Linked documents 2 and 3 of the report] became public information upon confirmation of the appointments by the Brown Hill and Keswick Creeks Stormwater Board.
4	13/7/2021	Council	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)]	4	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)]	Part 2 & 3 of Resolution [Order revoked by CEO 10 September 2021]
5	13/7/2021	Council	Gawler UPark Priority Works [Item 12.1.3] [s90(3) (i)]	5	Gawler UPark Priority Works [Item 12.1.3] [s90(3) (i)]	
6	30/7/2021	Audit Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	6	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 30/7/2021

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
7	30/7/2021	Audit Committee	Confidential Discussion with the Internal Auditor [Item 10.2] [s90(3) (b)]	7	City Connector Deed of Agreement [Item 12.2.3] [Item 10.2] [s90(3) (d)]	
8	3/8/2021	The Committee	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)]	8	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)]	
9	10/8/2021	Council	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]	9	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]	Resolution released in Minutes 10/8/2021
10	10/8/2021	Council	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)]	10	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)]	
11	10/8/2021	Council	Civic Recognition [Item 12.2.2] [s90(3) (a)]	11	Civic Recognition [Item 12.2.2] [s90(3) (a)]	
12	10/8/2021	Council	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]			
13	10/8/2021	Council	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]	12	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]	
14	11/8/2021	Council	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]	13	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]	Resolution
15	11/8/2021	Council	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]	14	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]	Part 1 of Resolution and EMA Cultural Investigation Final Report with appendix 1 and 2 referenced in Part of Resolution released in Minutes 11/8/2021
16	7/9/2021	The Committee	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)]	15	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
17	7/9/2021	The Committee	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)]	16	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)]	
18	7/9/2021	The Committee	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)]	17	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)]	
19	14/9/2021	Council	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)]	18	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)]	Resolution, the report (excluding paragraph 6, 6.1 and 6.2 and Attachment A) released in Minutes 14/9/2021
20	14/9/2021	Council	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)]	19	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)]	
21	14/9/2021	Council	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)]	20	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)]	Resolution and Report (excluding attachments and links) released in Minutes 14/9/2021
22	5/10/2021	The Committee	Contract Award - Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]	21	Contract Award - Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]	
23	8/10/2021	Audit Committee	Confidential Meeting with External Auditors 2020-21 [Item 9.1] [s90(3) (b)]	22	Confidential Meeting with External Auditors 2020-21 [Item 9.1] [s90(3) (b)]	Resolution released in Minutes 8/10/2021
24	12/10/2021	Council	Contract Award - Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]	23	Contract Award - Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]	
25	12/10/2021	Council	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]	24	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]	Resolution and Report (excluding Link 1) released in Minutes 12/10/2021
26	19/10/2021	Council	Park Lands License Request [Item 5.1.1] [s90(3) (j)]	25	Park Lands License Request [Item 5.1.1] [s90(3) (j)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
27	29/10/2021	Audit & Risk Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	26	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 29/10/2021
28	2/11/2021	The Committee	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)]	27	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)]	
29	2/11/2021	The Committee	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]	28	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]	
30	2/11/2021	The Committee	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]	29	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]	
31	9/11/2021	Council	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]	30	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]	Resolution released in Minutes 9/11/2021
32	9/11/2021	Council	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]	31	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]	Information as necessary to comply with Section 188 of the Local Government Act 1999 available
33	9/11/2021	Council	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]	32	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]	Resolution became public information on 15/11/2021
34	9/11/2021	Council	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]	33	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]	Resolution & Report (excluding Attachments A, B and C and Links 1 and 3) released in the Minutes 9/11/2021
35	9/11/2021	Council	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]	34	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available For inspection
36	25/11/2021	Council	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]	35	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]	Recommendation, Minutes, Discussion (in part) [Order revoked by CEO 16 February 2022]
37	7/12/2021	The Committee	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)]	36	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)]	
38	14/12/2021	Council	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]	37	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]	Resolution & Report (excluding the candidate CVs and applications in Link 1 of the report) became public information upon confirmation of the appointments
39	14/12/2021	Council	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]	38	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]	Resolution, Report and Minutes [Order revoked by CEO 17 January 2022]
40	14/12/2021	Council	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]	39	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]	Available after 2021 Citizen of the Year Awards Ceremony
41	14/12/2021	Council	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]	40	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]	
42	14/12/2021	Council	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]	41	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]	Resolution released in Minutes 14/12/2021
43	17/1/2022	Council	Park Lands License Request [Item 6.1] [s90(3) (j)]	42	Park Lands License Request [Item 6.1] [s90(3) (j)]	
44	27/1/2022	Council	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]	43	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]	
45	27/1/2022	Council	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]	44	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]	Resolution & Report (excluding Attachment A and Link 2) released in Minutes 27/1/2022

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available For inspection
46	27/1/2022	Council	Councillor Martin – Motion on Notice – 88 O’Connell Development [Item 12.2.1] [s90(3) (g), (h) & (i)]			Minute released in Minutes 27/1/2022
47	1/2/2022	The Committee	2021-2022 Quarter 2 Commercial Operations Report [Item 7.1] [s90(3) (b)]	45	2021-2022 Quarter 2 Commercial Operations Report Item 7.1] [s90(3) (b)]	
48	4/2/2022	Audit & Risk Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	46	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 4/2/2022
49	8/2/2022	Council	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]	47	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]	Resolution released in Minutes 8/2/2022
50	8/2/2022	Council	2021-2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)]	48	2021-2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)]	
51	1/3/2022	The Committee	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)]	49	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)]	
52	1/3/2022	The Committee	UPark Leasing Matter [Item 7.2] [s90(3) (i), (b) & (d)]	50	UPark Leasing Matter [Item 7.2] [s90(3) (i), (b) & (d)]	
53	3/3/2022	CEO Performance Review Committee	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]	51	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]	
54	8/3/2022	Council	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)]	52	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)]	
55	8/3/2022	Council	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]	53	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]	
56	5/4/2022	The Committee	Unnamed public road off Tom’s Court Permit [Item 7.1] [s90(3) (d) & (j)]	54	Unnamed public road off Tom’s Court Permit [Item 7.1] [s90(3) (d) & (j)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available For inspection
57	12/4/2022	Council	Unnamed public road off Tom’s Court Permit [Item 12.1] [s90(3) (d) & (j)]	55	Unnamed public road off Tom’s Court Permit [Item 12.1] [s90(3) (d) & (j)]	Resolution released in Minutes 12/4/2022
58	10/5/2022	Council	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	56	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	
59	14/6/2022	Council	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	57	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	
60	17/6/2022	Audit & Risk Committee	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]	58	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]	
61	17/6/2022	Audit & Risk Committee	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]	59	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]	Resolution released in Minutes 17/6/2022
62	21/6/2022	The Committee	Rymill Park / Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]	60	Rymill Park / Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]	
63	21/6/2022	The Committee	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]	61	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]	

Operative Confidentiality Orders from 15 November 2010 to 30 June 2022

Operative Confidentiality Orders 2010 - 11

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
2	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
3	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
4	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)

Operative Confidentiality Orders 2011 - 12

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	26/7/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
2	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
3	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 - Adelaide Central Bus Station [Item 38.1] (i)
4	8/11/2011	Le Cornu Report [Item 19] (b)
5	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - LeCornu Report [Item 35] (b)
6	6/12/2011	Balfours Update [Item 15] (b) & (d)
7	20/12/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Update [Item 29] (b) & (d)
8	14/2/2012	Balfours Update [Item 3] (b) & (d)
9	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
10	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
11	1/5/2012	Development Policy Considerations [Item 12] (m)
12	8/5/2012	Waste Management Service Obligations [Item] (h)
13	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Waste Management Service Obligations [Item 34.2] (h)
14	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
15	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

Operative Confidentiality Orders 2012 - 13

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
2	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
3	24/7/2012	Information Relating to Actual Litigation - Cost Enforcement Federal Court - Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
4	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
5	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
6	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
7	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
8	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
9	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
10	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
11	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
12	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
13	29/1/2013	City Infrastructure & Public Works Committee Special Meeting - Victoria Square Project Budget [Item 26.1] (d)
14	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
15	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
16	14/5/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Work [Item 12] (d)
17	4/6/2013	Connector Service Development [Item 22] (b) & (d)
18	11/6/2013	City Planning & Development Committee Meeting Recommendation - Connector Service Development [Item 14.1] (b) &(d)
19	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
20	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)

Operative Confidentiality Orders 2013 - 14

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
3	13/8/2013	Capital City Committee [Item 17] (j)
4	20/8/2013	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
5	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] - Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
6	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
7	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] - Connector Service Development [Rec 12.1] (b), (d) & (j)
8	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
9	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
10	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
11	12/11/2013	Ergo Update [Item 19] (b) & (d)
12	12/11/2013	Capital City Committee [Item 20] (j)
13	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
14	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
15	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
16	10/12/2013	Planning Matters [Item 30] (i)
17	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
18	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
19	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
20	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
21	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
22	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
23	27/2/2014	Tennis SA Lease [Item 11] (b) & (d)
24	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
25	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
26	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
27	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
28	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
29	18/3/2014	Childcare Facilities in the City [Item 22] (j)
30	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
31	15/4/2014	Capital City Committee Update [Item 20] (j)
32	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
33	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
34	20/5/2014	Rundle Mall Catenary Lighting [Item 17] (d)
35	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
36	20/5/2014	Capital City Committee Update [Item 19] (j)
37	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
38	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
39	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice - Planning Matter [Item 23] (h)
40	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)

Operative Confidentiality Orders 2014 - 15

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	1/7/2014	Property Investigation [Item 16] (b) & (d)
2	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
3	15/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
4	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
5	22/7/2014	Capital City Committee [Item 25] (j)
6	5/8/2014	Balfours Update [Item 25] (b) & (d)
7	5/8/2014	ERGO - Stage 3 Update [Item 26] (b) & (d)
8	5/8/2014	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)
9	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
10	12/8/2014	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)
11	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
12	26/8/2014	Capital City Committee Update [Item 22] (j)
13	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
14	2/9/2014	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)
15	9/9/2014	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)
16	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
17	23/9/2014	Capital City Committee [Item 22] (j)
18	14/10/2014	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
19	21/10/2014	Out of Session Information Papers to Note - Lease Proposal [Item 22] (d)
20	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
21	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
22	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
23	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
24	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
25	3/2/2015	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)
26	10/2/2015	Capital City Committee [Item 19] (j)
27	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
28	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
29	21/4/2015	Commercial Property Investigation [Item 14] (d)
30	21/4/2015	Property Matter [Item 15] (d)
31	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
32	28/4/2015	Contract Matters – Part 1 [Item 29] (b) & (d)
33	28/4/2015	Contract Matters – Part 2 [Item 29] (b) & (d)
34	28/4/2015	Lord Mayor's Verbal Confidential Report (a) & (e)
35	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
36	23/6/2015	Strategic Property Update [Item 23] (d)
37	30/6/2015	Strategic Property Update [Rec 23.3] (d)

Operative Confidentiality Orders 2015 - 16

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
3	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
4	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
5	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
6	18/8/2015	Public Art Round Table - Interim Composition [Item 17] (a)
7	25/8/2015	Public Art Round Table - Interim Composition [Rec 18.1] (a)
8	1/9/2015	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)
9	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
10	15/9/2015	Capital City Committee Update [Item 13] (j)
11	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
12	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
13	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
14	6/10/2015	Out of Session Information Papers to Note: Attachment 1 - Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
15	20/10/2015	Property Matter [Item 14] (d)
16	27/10/2015	Property Matter [Rec 23.1] (d)
17	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
18	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
19	10/12/2015	Appointment of External Auditor [Item 2] (k)
20	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
21	19/1/2016	Hindley Street [Item 13] (b) & (d)
22	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
23	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
24	16/2/2016	Out of Session Information Papers to Note - Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
25	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
26	16/3/2016	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
27	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
28	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
29	26/4/2016	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Rec 27.1] (b) & (d)
30	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
31	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
32	10/5/2016	Capital City Committee Update [Item 23] (g)
33	17/5/2016	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)
34	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
35	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
36	14/6/2016	Capital City Committee Update [Item 27] (g)
37	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
38	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
39	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Advice 27.1] (b) & (d)

Operative Confidentiality Orders 2016 - 17

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
3	12/7/2016	Confidential Report - Out of Session Information Papers to Note [Item 21] (h)
4	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
5	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
6	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
7	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
8	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
9	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 24] (j)
10	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 25] (j)
11	20/9/2016	Strategic Property Investigations [Item 26] (d)
12	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
13	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
14	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
15	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
16	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
17	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
18	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
19	18/10/2016	Town Hall Café [Item 15] (d) & (i)
20	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
21	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
22	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
23	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
24	25/10/2016	Capital City Committee Update [Item 31] (g)
25	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
26	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
27	22/11/2016	Recreation Business Proposal [Item 18] (d)
28	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
29	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
30	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
31	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
32	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
33	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
34	29/11/2016	Finance & Business Services Committee recommendation - Prudential Report – Market to Riverbank Laneways Project [Rec 33.2] (b)
35	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
36	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
37	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
38	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
39	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
40	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
41	13/12/2016	Helipad Request for Expressions of Interests Outcomes [Rec 31.1] (b) & (d)
42	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
43	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
44	13/12/2016	Capital City Committee Update [Item 36] (g)
45	31/1/2017	Research Project [Item 17.2.1] (g)
46	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
47	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
48	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
49	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
50	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
51	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
52	28/2/2017	Commercial Opportunity [Item 18.2.3] (b) & (d)
53	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
54	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
55	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
56	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
57	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
58	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
59	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
60	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
61	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
62	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
63	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
64	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
65	4/4/2017	CEO Update [Item 6] (i)
66	8/4/2017	2017-18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
67	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
68	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
69	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
70	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
71	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
72	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
73	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
74	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
75	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
76	30/5/2017	Quarter 3 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
77	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
78	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
79	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
80	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
81	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

Operative Confidentiality Orders 2017 - 18

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
5	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
6	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
7	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
8	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
9	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
10	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
11	22/8/2017	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
12	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
13	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
14	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
15	5/9/2017	O-Bahn City Access Project - Bus Stop Changes [Item 10.1] (j)
16	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
17	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
18	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
19	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
20	5/10/2017	Audit Committee – Confidential Discussion with External Auditors [Item 8.5] (j)
21	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
22	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
23	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
24	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
25	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
26	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
27	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
28	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
29	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
30	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
31	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
32	14/11/2017	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] (b) & (d)
33	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
34	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
35	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
36	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
37	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
38	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
39	30/1/2018	High Profile National Production [Item 18.1.1] (d)
40	30/1/2018	Capital City Committee Update [Item 18.1.3] (g)
41	30/1/2018	Legal Matter [Item 18.1.4] (h) & (i)
42	6/2/2018	City Safety Briefing [Item 6.1] (e) & (g)
43	6/2/2018	Transport Matter [Item 6.2] (b) & (d)
44	6/2/2018	CEO Update - Strategic Property Matter [Item 6.3] (b) & (d)
45	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
46	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
47	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
48	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
49	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
50	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] (b) & (d)
51	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
52	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
53	6/3/2018	Confidential CEO Update [Item 9.2] [s90(3) (i)]
54	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
55	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
56	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)
57	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)
58	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
59	24/3/2018	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
60	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
61	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
62	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
63	17/4/2018	Strategic Property Matter [Item 8.1] (d)
64	17/4/2018	CEO Update [Item 8.2] (g)
65	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
66	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
67	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
68	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
69	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
70	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
71	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] (b) & (d)
72	22/5/2018	Strategic Procurement Award of Contract - Provision of Borrowing facilities [Item 18.1.3] (b)
73	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
74	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
75	12/6/2018	APLA Advice - 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
76	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
77	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
78	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
79	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
80	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
81	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
82	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
83	26/6/2018	Strategic Property Matter [88 O'Connell Street] [Item 18.1.2] (b) & (d)

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	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s90(3) (b) & (d)]
2	17/7/2018	Strategic Property Matter [Item 9.1] [s90 (3) (b) & (d)]
3	19/7/2018	Strategic Property Matter [Item 5.1] [s90 (3) (b) & (d)]
4	24/7/2018	APLA - Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s90(3) (d)]
5	24/7/2018	APLA - Advice 2 - North Adelaide Golf Course Master Plan [Item 18.1.1] [s90(3) (b) & (d)]
6	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s90(3) (d)]
7	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s90(3) (b) & (d)]
8	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s90(3) (b)]
9	24/7/2018	Capital City Committee Update [Item 18.2.6] [s90(3) (g)]
10	7/8/2018	CEO Update - Central Market Arcade Redevelopment [Item 8.1] [s90(3) (b) & (d)]
11	7/8/2018	Strategic Property Matter [Item 8.2] [s90(3) (b) & (d)]
12	14/8/2018	Audit Committee Report – 27/7/2018 - Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor] [Item 14.1.1] [s90(3) (i) & (b)]
13	14/8/2018	Strategic Property Matter [Item 14.2.1] [s90(3) (b) & (d)]
14	21/8/2018	Strategic Property Matter [Item 9.2] [s90(3) (d)]
15	21/8/2018	Strategic Procurement Matter [Item 9.3] [s90(3) (b)]
16	28/8/2018	APLA Advice – 23/8/2018 - Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s90(3) (d) and Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s90(3) (d)]
17	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017-18 [Item 18.2.1] [s90(3) (b) & (d)]
18	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s90(3) (d)]
19	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s90(3) (b) & (d)]
20	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s90(3) (g)]
21	4/9/2018	CEO Update - Telstra Smart Phone Booths [Item 8.2] [s90(3) (b) & (h)]
22	4/9/2018	Strategic Property Matter [Item 8.3] [s90(3) (b) & (d)]
23	11/9/2018	Strategic Property Matter [Item 14.1.1] [s90(3) (b) & (h)]
24	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s90(3) (d)]
25	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s90(3) (b) & (d)]
26	11/9/2018	Leasing Matter [Item 14.1.5] [s90(3) (d)]
27	11/9/2018	CEO Performance Review [Item 14.1.6] [s90(3) (a)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
28	25/9/2018	APLA Advice – 20/9/2018 - EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s90(3) (d)]
29	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s90(3) (d)]
30	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s90(3) (j)]
31	9/10/2018	Capital City Committee Update [Item 14.2.1] [s90(3) (g)]
32	23/10/2018	APLA Advice – 18/10/2018 - Advice 1 – Strategic Licence Request [Item 5.1.1] [s90(3) (d)]
33	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s90(3) (d)]
34	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s90(3) (i)]
35	26/10/2018	Compliance Review [Item 4.3] [s90(3) (d) & (e)]
36	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s90(3) (i), (d) & (e)]
37	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s90(3) (d)]
38	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place - Prudential and Award of Contract Report [Item 18.2.1] [s90(3) (b), (d) & (h)]
39	11/12/2018	2018-19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s90(3) (b) & (d)]
40	15/1/2019	Strategic Property Matter [Item 5.1] [s90(3) (b) & (d)]
41	15/1/2019	Strategic Property Matter [Item 6.1.2] [s90(3) (b) & (d)]
42	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 - Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
43	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s90(3) (d)]
44	4/2/2019	Strategic Property Development [Item 4.1] [s90(3) (b) & (d)]
45	4/2/2019	Strategic Property Matter [Item 4.2] [s90(3) (b) & (d)]
46	4/2/2019	CEO Update – SMA - Legal Update [Item 5.1] [s90(3) (h)]
47	5/2/2019	2018-19 Quarter 2 Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
48	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 - Recommendation 1 2018-19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
49	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
50	19/2/2019	Strategic Property Matter [Item 8.1] [s90(3) (d)]
51	19/2/2019	Strategic Property Development [Item 9.1] [s90(3) (b) & (d)]
52	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
53	23/2/2019	Strategic Property Matter [Item 4.1] [s90(3) (b) & (d)]
54	23/2/2019	Strategic Property Matter [Item 4.2] [s90(3) (b) & (d)]
55	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] - Recommendation 1 - Strategic Property Matter [s90 (3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
56	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 - Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
57	5/3/2019	Strategic Property Matter [Item 8.2] [s90(3) (b) & (d)]
58	5/3/2019	City of Music Laneway Naming [Item 8.4] [s90(3) (a) & (b)]
59	5/3/2019	Funding Submissions [Item 8.5] [s90(3) (b)]
60	5/3/2019	Partnership Proposals 2019-20 [Item 8.6] [s90(3) (b)]
61	7/3/2019	Business Operations for the 2019-20 Integrated Business Plan [Item 5.1] [s90(3) (b) & (d)]
62	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 1 New Recreation Space [s90(3) (b)]
63	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 2 Strategic Property Matter [s90(3) (b) & (d)]
64	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 3 Strategic Property Matter [s90(3) (b) & (d)]
65	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 4 City of Music Laneway Naming [s90(3) (a) & (b)]
66	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 5 Funding Submissions [s90(3) (b)]
67	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] - Recommendation 6 Partnership Proposals 2019-20 [s90(3) (b)]
68	19/3/2019	Capital City Committee Update [Item 8.1] [s90(3) (g)]
69	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] - Recommendation 1 Capital City Committee Update [s90 (3) (g)]
70	16/4/2019	2018-19 Quarter 3 Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
71	16/4/2019	Adelaide Town Hall [Item 9.1] [s90(3) (b) & (d)]
72	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] - Recommendation 1 2018-19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
73	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
74	7/5/2019	City of Music Laneway Naming [Item 8.1] [s90(3) (a) & (b)]
75	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] - Recommendation 1 City of Music Laneway Naming [s90(3) (a) & (b)]
76	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] - Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
77	4/6/2019	Strategic Property Matter [Item 8.1] [s90(3) (b) & (d)]
78	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s90(3) (a)]
79	11/6/2019	Capital City Committee update [Item 14.1.1] [s90(3) (g)]
80	11/6/2019	Council's Strategic Procurement Direction [Item 14.1.2] [s90(3) (d)]
81	18/6/2019	Funding Matter [Item 8.1] [s90(3) (g)]
82	25/6/2019	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] - Recommendation 1 Funding Matter [s90(3) (g)]
83	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s90(3) (a)]

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	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
	2/7/2019	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s90(3) (j)]
1	19/7/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
2	19/7/2019	Internal Audit Progress Update [Item 9.2] [s90(3) (b) & (d)]
3	23/7/2019	Strategic Event Matter [Item 8.1] [s90(3) (d) & (j)]
4	23/7/2019	Discussion Forum Item - Strategic Property Review [Item 9.1] [s90(3) (b) & (d)]
5	30/7/2019	Recommendation of The Committee in Confidence – 23/7/2019 - Recommendation 1 Strategic Event Matter [Item 18.1.1] [s90(3) (d) & (i)]
6	30/7/2019	APLA Advice 1 to Note - EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 18.1.2] [s90(3) (d)]
7	30/7/2019	APLA Advice 2 to Note - Rymill Park Kiosk EOI Results [Item 18.1.2] [s90(3) (d)]
8	30/7/2019	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s90(3) (b), (d) & (i)]
9	6/8/2019	Discussion Forum Item in Confidence - Strategic Property Investigations [Item 9.1] [s90(3) (b) & (d)]
10	6/8/2019	2018-19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
11	6/8/2019	Rymill Park Kiosk EOI Results [Item 8.2] [s90(3) (d)]
12	6/8/2019	Property Matter [Item 8.3] [s90(3) (b)]
13	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s90(3) (b) & (d)]
14	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
15	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s90(3) (b)]
16	20/8/2019	Strategic Procurement Matter [Item 5.1] [s90(3) (b) & (d)]
17	20/8/2019	Capital City Committee Update [Item 10.1] [s90(3) (g) & (j)]
18	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s90(3) (b) & (d)]
19	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s90(3) (g) & (j)]
20	3/9/2019	Discussion Forum Items in Confidence - Strategic Property Matter Update [Item 4.1] [s90(3) (b) & (d)]
21	3/9/2019	Discussion Forum Items in Confidence - Strategic Property Matter Update [Item 4.2] [s90(3) (b) & (d)]
22	24/9/2019	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s90(3) (a)]
23	24/9/2019	CEO Performance Review [Item 18.1.2] [s90(3) (a)]
24	1/10/2019	Discussion Forum Item in Confidence - Strategic Property Matter [Item 8.1] [s90(3) (b) & (d)]
25	8/10/2019	Strategic Procurement Matter [Item 14.2.1] [s90(3) (b) & (d)]
26	15/10/2019	Expression of Interest - Activating Eighty-Eight O'Connell [Item 8.1] [s90(3) (d)]
27	22/10/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
28	22/10/2019	Appointment of Internal Auditor [Item 9.2] [s90(3) (k)]
29	22/10/2019	Recommendation of The Committee in Confidence – 15/10/2019 - Recommendation 1 Expression of Interest – Activating Eighty-Eight O'Connell [Item 18.1.1] [s90(3) (d)]
30	22/10/2019	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s90(3) (i) & (k)]
31	7/11/2019	Eighty-Eight O'Connell [Item 6.1] [s90(3) (b) & (d)]
32	12/11/2019	2019-20 Quarter 1 Commercial Operations Report [Item 8.1] [s90(3) (b)]
33	12/11/2019	EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra (Park 18) [Item 8.2] [s90(3) (d)]
34	12/11/2019	Capital City Committee Annual Report 2018-19 [Item 8.3] [s90(3) (g) & (j)]
35	18/11/2019	Discussion on the 2018-19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s90(3) (d)]
36	18/11/2019	Discussion Forum Item in Confidence -Eighty-Eight O'Connell [Item 4.1] [s90(3) (b) & (d)]
37	18/11/2019	Eighty-Eight O'Connell [Item 5.1] [s90(3) (b) & (d)]
38	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019-20 Quarter 1 Commercial Operations Report [s90(3) (b)]
39	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
40	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018-19 [s90(3) (g) & (j)]
41	19/11/2019	Recommendation of The Committee in Confidence – Special – 18/11/2019 - Recommendation 1 Eighty-Eight O’Connell [Item 18.1.2] [s90(3) (b) & (d)]
42	19/11/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 - Advice 1 EOI Results - Pelzer Park / Pityarilla (Park 19) & Peppermint Park / Wita Wirra(Park 18) [Item 18.1.3] [s90(3) (d)]
43	19/11/2019	Access Indenture Topham Mall 2019 [Item 18.2.1] [s90(3) (d)]
44	19/11/2019	Audit Committee Appointment of Independent Members [Item 18.2.2] [s90(3) (a)]
45	26/11/2019	Moonta Street Funding [Item 8.1] [s90(3) (j)]
46	28/11/2019	Central Market Arcade Redevelopment [Item 5.1] [s90(3) (b) & (d)]
47	28/11/2019	Discussion Forum Item in Confidence - Visitor Information Feasibility Study [Item 4.1] [s90(3) (b) & (d)]
48	28/11/2019	Recommendation of The Committee in Confidence – Special - 28/11/2019 - Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]
49	3/12/2019	Lease Adelaide Visitor Information Centre [Item 8.1] [s90(3) (d)]
50	10/12/2019	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s90(3) (j)]
51	10/12/2019	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s90(3) (d)]
52	10/12/2019	Citizen of the Year Awards [Item 18.2.1] [s90(3) (a)]
53	28/1/2020	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s90(3) (k)]
54	28/1/2020	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s90(3) (h)]
55	4/2/2020	2019-20 Planning and Development Fund Projects [Item 6.1] [s90(3) (b)]
56	4/2/2020	Partnership Proposals 2019-20 [Item 6.2] [s90(3) (b)]
57	7/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 9.1] [s90(3) (b)]
58	7/2/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s90(3) (i)]
59	11/2/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s90(3) (d) & (j)]
60	11/2/2020	Advice/Recommendations of the Audit Committee – 7/2/2020 - Audit Committee Report – 7/2/2020[Item 18.1.2] [s90(3) (b) & (i)]
61	11/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s90(3) (b)]
62	11/2/2020	2019-20 Planning and Development Fund Projects [Item 18.2.2] [s90(3) (b)]
63	11/2/2020	Partnership Proposals 2019-20 [Item 18.2.3] [s90(3) (b)]
64	11/2/2020	Capital City Committee Update [Item 18.2.4] [s90(3) (g) & (j)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
65	18/2/2020	Workshop in Confidence – 88 O’Connell [Item 6.1] [s90(3) (b) & (d)]
66	3/3/2020	Strategic Leasing Matter [Item 6.1] [s90(3) (d)]
67	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s90(3) (d)]
68	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence - Advice 2 to Note – Jolley’s Boathouse – Lease & Capital Works Project [Item 18.1.1] [s90(3) (d)]
69	10/3/2020	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s90(3) (d)]
70	10/3/2020	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s90(3) (h)]
71	17/3/2020	Workshop - Eighty Eight O’Connell [Item 6.1] [s90(3) (b) & (d)]
72	17/3/2020	Workshop – Telecommunications Smarthub [Item 6.2] [s90(3) (b) & (h)]
73	27/3/2020	CEO Update – Financial Impact COVID-19 [Item 5.1] [s90(3) (b) & (e)]
74	7/4/2020	Telstra SmartHub Telephones [Item 7.1] [s90(3) (b) & (h)]
75	7/4/2020	Bonython Park Kiosk EOI Results [Item 7.2] [s90(3) (d)]
76	7/4/2020	Strategic Property Review [Item 7.3] [s90(3) (b) & (d)]
77	14/4/2020	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s90(3) (b) & (h)]
78	14/4/2020	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s90(3) (b) & (e)]
79	14/4/2020	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s90(3) (d)]
80	14/4/2020	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s90(3) (b) & (d)]
81	17/4/2020	COVID-19 Update [Item 4.1] [s90(3) (b) & (e)]
82	1/5/2020	Strategic Property Review [Item 10.1] [s90(3) (b) & (d)]
83	1/5/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s90(3) (i)]
84	5/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 7.1] [s90(3) (b)]
85	12/5/2020	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s90(3) (b), (d), (e) & (i)]
86	12/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s90(3) (b)]
87	2/6/2020	Strategic Property Matter [Item 6.1] [s90(3) (b) & (d)]
88	2/6/2020	City of Music Laneway Naming [Item 6.2] [s90(3) (a) & (d)]
89	9/6/2020	Strategic Property Matter – Presented to Committee 2/6/2020 [Item 12.1.1] [s90(3) (b) & (d)]
90	9/6/2020	City of Music Laneway Naming - Presented to Committee 2/6/2020 [Item 12.1.2] [s90(3) (a) & (d)]
91	9/6/2020	Capital City Committee Update [Item 12.1.3] [s90(3) (g) & (j)]
92	16/6/2020	CEO Update - Litigation Update [Item 6.1] [s90(3) (h) & (i)]
93	16/6/2020	Workshop - Ongoing Commercial Service Provision [Item 6.2] [s90(3) (b) & (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
94	19/6/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s90(3) (i)]
95	19/6/2020	Litigation Update [Item 11.2] [s90(3) (i)]

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	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	7/7/2020	Whitmore Square Apartments [Item 6.1] [s90(3) (b) & (d)] - Item presented to Committee for Council 14 July 2020 consideration and determination
2	7/7/2020	Review of E-Scooter Permit Decisions [Item 6.2] [s90(3) (h)] - Item presented to Committee for Council 14 July 2020 consideration and determination
3	9/7/2020	Presiding Members Report – Contract Matter [Item 5.2] [s90(3) (a)]
4	14/7/2020	Advice/Recommendation of the Audit Committee – 19/6/2020 [Item 12.1.1] [s90(3) (i)]
5	14/7/2020	Whitmore Square Apartments – Presented to Committee 7/7/2020 [Item 12.2.1] [s90(3) (b) & (d)]
6	14/7/2020	City Connector Deed of Agreement [Item 12.2.3] [s90(3) (d)]
7	14/7/2020	Review of E-Scooter Permit Decisions – Presented to Committee – 7/7/2020 [Item 12.2.4] [s90(3) (h)]
8	21/7/2020	Workshop in Confidence - Eighty Eight O’Connell – Project Update [Item 6.1] [s90(3) (b) &(d)]
9	4/8/2020	Lounders Boatshed Cafe [Item 6.1] [s90(3) (d)]
10	4/8/2020	E -Scooter Mobility Services [Item 6.2] [s90(3) (d) & (h)]
11	7/8/2020	Provision of External Audit Services [Item 11.2] [s90(3) (k)]
12	7/8/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.3] [s90(3) (i)]
13	7/8/2020	Confidential Discussion with the Internal Auditor [Item 11.4] [s90(3) (b)]
14	11/8/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/8/2020 - Advice 1 – Lounders Boatshed Café [Item 12.1.1] [s90(3) (d)]
15	11/8/2020	Recommendations/Advice of the Audit Committee in Confidence – 7/8/2020 [Item 12.1.2] [s90(3) (b), (d), (i) & (k)]
16	11/8/2020	Lounders Boatshed Cafe – Presented to Committee 4/8/2020 [Item 12.2.1] [s90(3) (d)]
17	11/8/2020	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.2.2] [s90(3) (a)]
18	11/8/2020	E-Scooter Mobility Services – Presented to Committee 4/8/2020 [Item 12.2.3] [s90(3) (d) & (h)]
19	11/8/2020	Capital City Committee Update [Item 12.2.4] [s90(3) (g) & (j)]
20	25/8/2020	Central Market Arcade Redevelopment [Item 4.1] [s90(3) (b) &(d)]
21	6/10/2020	Eighty Eight O’Connell Status Update [Item 7.1] [s90(3) (b) & (d)]
22	6/10/2020	Renewal of Recycled Water Service - Award of Contract [Item 8.1] [s90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
23	6/10/2020	Initiating the Representation Review [Item 8.2] [s90(3) (k)]
24	9/10/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
25	9/10/2020	Confidential Discussion with External Auditors 2019-20 [s90(3) (b)]
26	13/10/2020	Recommendations/Advice of the Audit Committee in Confidence – 9/10/2020 [Item 12.1.1] [s90(3) (i) & (b)]
27	13/10/2020	Renewal of Recycled Water Service - Award of Contract – Presented to Committee 6/10/2021 [Item 12.2.1] [s90(3) (d)]
28	13/10/2020	Initiating the Representation Review – Presented to Committee 6/10/2020 [Item 12.2.2] [s90(3) (k)]
29	13/10/2020	Adelaide Park Lands Authority - membership appointments [Item 12.2.3] [s90(3) (a)]
30	3/11/2020	Coring Works [Item 4.1] [s90(3) (i)]
31	3/11/2020	Traffic Signal Maintenance Contract Extension [Item 7.1] [s90(3) (b)]
32	3/11/2020	The Stables of Victoria Park – Leasing Matter [Item 7.2] [s90(3) (d)]
33	3/11/2020	Central Market Arcade Redevelopment Project Update [Item 7.3] [s90(3) (b) & (d)]
34	6/11/2020	Appointment of External Auditor [Item 10.1] [s90(3) (k)]
35	10/11/2020	Recommendations/Advice of the Audit Committee in Confidence – 6/11/2020 [Item 12.1.1] [s90(3) (k)]
36	10/11/2020	Traffic Signal Maintenance Contract Extension – Presented to Committee 3/11/2021 [Item 12.2.1] [s90(3) (b)]
37	10/11/2020	The Stables of Victoria Park – Leasing Matter – Presented to Committee 3/11/2020 [Item 12.2.2] [s90(3) (d)]
38	10/11/2020	Assignment of Lease [Item 12.2.3] [s90(3) (b) & (d)]
39	10/11/2020	Capital City Committee Update [Item 12.2.4] [s90(3) (j)]
40	17/11/2020	Workshop - A Place of Courage [Item 6.1] [s90(3) (d)]
41	24/11/2020	Appointment of External Auditor [Item 3.1] [s90(3) (k)]
42	8/12/2020	88 O'Connell Street [Item 4.1] [s90(3) (b) & (d)]
43	8/12/2020	Activating Eighty Eight O'Connell [Item 7.1] [s90(3) (d)]
44	8/12/2020	Unnamed public road off Tom's Court [Item 7.2] [s90(3) (h)]
45	8/12/2020	Strategic Property Action Plan [Item 7.3] [s90(3) (b) & (d)]
46	15/12/2020	Recommendation of the Special Audit Committee in Confidence – 24 November 2020 [Item 12.1.1] [s90(3) (k)]
47	15/12/2020	Activating Eighty Eight O'Connell - Presented to Committee 8/12/2020 [Item 12.2.1] [s90(3) (d)]
48	15/12/2020	Unnamed public road off Tom's Court - Presented to Committee 8/12/2020 [Item 12.2.2] [s90(3) (h)]
49	15/12/2020	Contract Award Report - Moonta Street Construction [Item 12.2.3] [s90(3) (d)]
50	15/12/2020	Strategic Property Action Plan - Presented to Committee 8/12/2020 [Item 12.2.4] [s90(3) (b) & (d)]
51	28/1/2021	Contract Award Report – Supply of Sweepers [Item 12.1.1] [s90(3) (d)]
52	28/1/2021	Capital City Committee Annual Report 2019-20 [Item 12.1.2] [s90(3) (j)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
53	5/2/2021	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
54	9/2/2021	Recommendations/Advice of the Audit Committee in Confidence – 5 February 2021 [Item 12.1.1] - Recommendation/Advice 1 - Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90(3) (i)]
55	9/2/2021	Capital City Committee Update [Item 12.2.1] [s90(3) (j)]
56	9/3/2021	Cultural Investigation Report [Item 12.2.1] [s90(3) (a), (g) & (h)]
57	9/3/2021	Advice of the Adelaide Park Lands Authority in Confidence – 25 February 2021 - Advice 1 - Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra Park 12 [Item 12.1.1] [s90(3) (b)]
58	23/3/2021	Legal Advice Discussion in relation to East-West Bikeway [Item 4.1] [s90(3) (h)]
59	6/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) [Item 7.1] [s90(3) (b)]
60	6/4/2021	Additional – Confidential CEO Update [Item 7.2] [s90(3) (a)]
61	13/4/2021	Presiding Member's Report – CEO Update [Item 13.1] [s90(3) (a) & (h)]
62	13/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) - Presented to Committee 6/4/2021 [Item 12.1.1] [s90(3) (b)]
65	20/4/2021	CEO Update [Item 5.1.1] [s90(3) (a) & (h)]
66	27/4/2021	CEO Update [Item 5.1.1] [s90(3) (a), (g) & (h)]
63	30/4/2021	Workshop – Service Contestability [Item 9.1] [s90(3) (e)]
64	30/4/2021	Workshop – Service Planning and Performance: Service Contestability Update and Approach [Item 9.2] [s90(3) (e)]
65	30/4/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.3] [s90(3) (i)]
66	4/5/2021	Physical Security Contract Extension [Item 7.1] [s90(3) (b)]
67	4/5/2021	City Connector Deed of Agreement [Item 7.2] [s90(3) (d)]
68	4/5/2021	2020-21 Quarter 3 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]
69	11/5/2021	Audit Committee Report in Confidence – 30 April 2021 [Item 12.1.1] [s90(3) (e) & (i)]
70	11/5/2021	Physical Security Contract Extension - Presented to Committee 4/5/2021 [Item 12.2.1] [s90(3) (b)]
71	11/5/2021	City Connector Deed of Agreement - Presented to Committee 4/5/2021 [Item 12.2.2] [s90(3) (d)]
72	11/5/2021	2020-21 Quarter 3 Confidential Commercial Operations Report - Presented to Committee 4/5/2021 [Item 12.2.3] [s90(3) (b)]
73	1/6/2021	Cycling Infrastructure Opportunities [Item 7.1] [s90(3) (g)]
74	1/6/2021	Contract Renewal - Christmas Decorations [Item 7.2] [s90(3) (b) & (d)]
75	1/6/2021	Gawler Place UPark – Priority Works [Item 7.3] [s90(3) (i)]
76	8/6/2021	Cycling Infrastructure Opportunities – Presented to Committee 1/6/2021 [Item 12.1.1] [s90(3) (g)]
77	8/6/2021	Contract Renewal - Christmas Decorations - Presented to Committee 1/6/2021 [Item 12.1.2] [s90(3) (b) & (d)]
78	8/6/2021	Gawler Place UPark – Priority Works - Presented to Committee 1/6/2021 [Item 12.1.3] [s90(3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
79	29/6/2021	Central Market Arcade Redevelopment/ Market Square [Item 6.1.2] [s90(3) (b), (d) & (h)]
80	29/6/2021	Presiding Member's Report - CEO Update [Item 6.1.3] [s90(3) (a)]

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	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
1	6/7/2021	Whitmore Square Tenancy [Item 7.1] [s90(3) (b) & (d)] - Presented to Committee for Council 13 July 2021 consideration and determination
2	6/7/2021	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)] - Presented to Committee for Council 13 July 2021 consideration and determination
3	13/7/2021	Brown Hill and Keswick Creeks Stormwater Board - Board Member Appointments [Item 12.1.1] [s90(3) (a)]
4	13/7/2021	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)] – Presented to Committee 6/7/2021
5	13/7/2021	Gawler UPark Priority Works [Item 12.1.3] [s90(3) (i)] – Presented to Committee 6/7/2021
6	30/7/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
7	30/7/2021	Confidential Discussion with the Internal Auditor [Item 10.2] [s90(3) (b)]
8	3/8/2021	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)] – Presented to Committee for Council 10 August 2021 consideration and determination
9	10/8/2021	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]
10	10/8/2021	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)] - Presented to Committee 3/8/2021
11	10/8/2021	Civic Recognition [Item 12.2.2] [s90(3) (a)]
12	10/8/2021	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]
13	11/8/2021	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]
14	11/8/2021	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]
15	7/9/2021	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)] - Presented to Committee for Council 14 September 2021 consideration and determination
16	7/9/2021	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)] - Presented to Committee for Council 14 September 2021 consideration and determination
17	7/9/2021	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)] - Presented to Committee for Council 14 September 2021 consideration and determination
18	14/9/2021	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)] - Presented to Committee 7/9/2021
19	14/9/2021	2020-21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)] - Presented to Committee 7/9/2021
20	14/9/2021	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)] - Presented to Committee 7/9/2021

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
21	5/10/2021	Contract Award - Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)] – Presented to Committee for Council 12 October 2021 consideration and determination
22	8/10/2021	Confidential Meeting with External Auditors 2020-21 [Item 9.1] [s90(3) (b)]
23	12/10/2021	Contract Award - Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)] - Presented to Committee 5/10/2021
24	12/10/2021	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]
25	19/10/2021	Park Lands License Request [Item 5.1.1] [s90(3) (j)]
26	29/10/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
27	2/11/2021	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)] – Presented to Committee for Council 2 November 2021 consideration and determination
28	2/11/2021	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)] – Presented to Committee for Council 2 November 2021 consideration and determination
29	2/11/2021	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)] – Presented to Committee for Council 2 November 2021 consideration and determination
30	9/11/2021	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]
31	9/11/2021	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)] - Presented to Committee 2/11/2021
32	9/11/2021	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]
33	9/11/2021	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)] - Presented to Committee 2/11/2021
34	9/11/2021	2021-22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)] - Presented to Committee 2/11/2021
35	25/11/2021	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]
36	7/12/2021	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)] - Presented to Committee for Council 14 December 2021 consideration and determination
37	14/12/2021	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]
38	14/12/2021	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]
39	14/12/2021	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)] - Presented to Committee 7/12/2021
40	14/12/2021	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]
41	17/1/2022	Park Lands License Request [Item 6.1] [s90(3) (j)]
42	27/1/2022	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]
43	27/1/2022	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]
45	1/2/2022	2021-2022 Quarter 2 Commercial Operations Report [Item 7.1] [s90(3) (b)] - Presented to Committee for Council 8 February 2022 consideration and determination
46	4/2/2022	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
47	8/2/2022	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis - Section 90(3) of the <i>Local Government Act 1999</i> (SA)
48	8/2/2022	2021-2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)] – Presented to Committee 1/2/2022
49	1/3/2022	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)] - Presented to Committee for Council 8 March 2022 consideration and determination
50	1/3/2022	UPark Leasing Matter [Item 7.2] [s90(3) (b) & (d)] - Presented to Committee for Council 8 March 2022 consideration and determination
51	3/3/2022	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]
52	8/3/2022	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)] – Presented to Committee 1/3/2022
53	8/3/2022	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]
54	5/4/2022	Unnamed public road off Tom’s Court Permit [Item 7.1] [s90(3) (d) & (j)] - Presented to Committee for Council 12 April 2022 consideration and determination
55	12/4/2022	Unnamed public road off Tom’s Court Permit [Item 12.1] [s90(3) (d) & (j)] – Presented to Committee 5/4/2022
56	10/5/2022	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]
57	14/6/2022	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]
58	17/6/2022	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]
59	17/6/2022	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]
60	21/6/2022	Rymill Park / Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]
61	21/6/2022	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]

Attachment A

- External Funding 2021 - 22
- City of Adelaide Audited Financial Statements
- Associated Annual Reports
 - Adelaide Central Market Authority
 - Adelaide Economic Development Agency
 - Brown Hill Keswick Creek Stormwater Board
 - Kadaltilla / Park Lands Authority

External Funding 2021 - 22

The City of Adelaide works collaboratively with many partners. This strong partnership network will achieve a far greater impact than we could on our own. Key to these partnerships are grants and subsidies that are received from the Australian Government and South Australian Government. During the FY2021/22 the City of Adelaide's partnerships secured just over \$14 million in external funding.

Description		Services (\$'000)	Capital Projects (\$'000)
Federal Funding			
City Deals		1,100	
Community Home Support Program		249	
Financial Assistance - Roads to Recovery			255
Local Government Financial Assistance Grants		756	550
Local Roads and Community Infrastructure Grants	*		953
State Government Funding			
Adelaide Unleashed		1,000	
Beautiful Mayhem		5	
Blackspot Funding			159
City Business Support Program		150	
CreaTech Grants Program	*	300	
EV Smart Charging			33
Event Infrastructure Incentives		50	
Friday Night Live		45	
Greening Sturt Street West	*		200
Library - Materials Grant			263
Library - Operating Grant		227	
Local Government Infrastructure Partnership Program (IPP)			100
Mainstreet & Laneway Revitalisation and Improvement Grants	*	400	
Mistletoe Park/Tainmuntilla (Park 11) Park Lands Biodiverse and water sensitive gateway and urban address project			32
Nature Film Festival	*	20	
Park Lands Related Activity		1,667	
East End Event Infrastructure Grant	*		300
ADL Unleashed \$30 easts vouchers		250	
Resilient Flood Mapping	*	2,000	
Rymill Park Lake Upgrade	*		2,431
School Immunisation Program	*	136	
Shared Arts & Cultural Grants	*	50	
StreetSide Activation Grant		250	
Torrens Carp Harvest Program		2	
Urban Animal & Plant Control Partnership Program		8	
Vulnerable and Homeless People Project		42	
Water Sustainability Grant	*	15	
Other Funding Sources			
Adelaide Youth Support Program		3	
Kids on Country Partnership funding		10	
New Year's Eve 2021 Sponsorship		25	
Other		2	
Sponsorship of WellFest Business Leaders		10	
Total		8,773	5,276

*Funding received but project to be completed in later years

City of Adelaide Audited Financial Statements

Associated Annual Reports